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Service Director – Legal, Governance and Commissioning Julie Muscroft The Democracy Service

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### **Notice of Meeting**

Dear Member

### **Corporate Parenting Board**

The Corporate Parenting Board will meet in a Virtual Meeting - online at 10.00 am on Wednesday 13 January 2021.

This meeting will be live webcast. To access the webcast please go to the Council's website at the time of the meeting and follow the instructions on the page.

The items which will be discussed are described in the agenda and there are reports attached which give more details.

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### Julie Muscroft Service Director – Legal, Governance and Commissioning

Kirklees Council advocates openness and transparency as part of its democratic processes. Anyone wishing to record (film or audio) the public parts of the meeting should inform the Chair/Clerk of their intentions prior to the meeting.

### The Corporate Parenting Board members are:-

### Member

Councillor Viv Kendrick (Chair)

Councillor Karen Allison Councillor Fazila Loonat Councillor John Lawson Councillor Richard Smith Councillor Carole Pattison Councillor Andrew	Cabinet Member for Learning, Aspiration and Communities Ex-Offcio
	Designated Nurse for Leaked offer Children/Care Leavers
Gill Addy	Designated Nurse for Looked after Children/Care Leavers
Julie Bragg	Head of Corporate Parenting (Children in Care and Care Leavers)
Tom Brailsford	Service Director (Resources, Improvement and Partnerships)
Steve Comb	Head of Corporate Parenting (Sufficiency)
Keith Fielding	Kirklees Fostering Network
Stewart Horn	Head of Joint Commissioning, Children & Families
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Colleen Kenworthy	Kirklees Fostering Network
Barry Lockwood	Kirklees Fostering Network
Sanna Mahmood	Looked after Children and Leaving Care
Elaine McShane	Service Director, Family Support and Child Protection
Mel Meggs	Director for Children's Services
Sara Miles	Interim Head of Service (Child Protection & Review Unit)
Jo-Anne Sanders	Service Director for Learning and Early Support
Ophelia Rix	Principal Social Worker
Janet Tolley	Virtual School Headteacher
Christine Carmichael	Kirklees Fostering Network

### Agenda **Reports or Explanatory Notes Attached**

	Pages
Membership of the Board/Apologies	
The Chair will welcome everyone to the meeting and announce any apologies received.	
Minutes of Previous Meeting	1 - 6
To approve the Minutes of the Meeting of the Board held on 3 <sup>rd</sup> November 2020.	
Interests	7 - 8
The Board Members will be asked to say if there are any items on the Agenda in which they have disclosable pecuniary interests, which would prevent them from participating in any discussion of the items or participating in any vote upon the items, or any other interest.	
Admission of the Public	
Most debates take place in public. This only changes when there is a need to consider certain issues, for instance, commercially sensitive	

need to c information or details concerning an individual. You will be told at this point whether there are any items on the Agenda which are to be discussed in private.

#### 5: **Deputations**/Petitions

1:

2:

3:

4:

The Board will receive any petitions and hear any deputations from members of the public. A deputation is where up to five people can attend the meeting and make a presentation on some particular issue of concern. A member of the public can also hand in a petition at the meeting but that petition should relate to something on which the body has powers and responsibilities.

In accordance with Council Procedure Rule 10 (2), Members of the Public should provide at least 24 hours' notice of presenting a deputation.

### 6: Public Question Time

The Board will hear any questions from the general public.

Due to Covid-19 restrictions, questions should be emailed to executive.governance@kirklees.gov.uk no later than 10am on 12 January 2021

### 7: Role of the Corporate Parent

Richard Parry, the Strategic Director for Adults and Health will attend to speak to the Board about the role of Corporate Parent.

Contact: Richard Parry, Strategic Director for Adults and Health

### 8: One Adoption West Yorkshire - 6 Monthly Report

9 - 64

To inform the Board of the work and developments within One Adoption West Yorkshire between April 2020 and September 2020.

Contact: Suzanne Whitley, Service Delivery Manager, One Adoption West Yorkshire

### 9: Children's Performance Highlight Report

The Board will consider a report giving key highlights from the latest Performance Monitoring data for the Children's Service.

Contacts: Julie Bragg, Head of Corporate Parenting (Children in Care and Care Leavers) Janet Tolley, Virtual School Headteacher

### 10: OFSTED and Improvement Board Update

The Board will be given a verbal update in relation to the OFSTED and Improvement Board.

Contacts:

Julie Bragg Head of Corporate Parenting, (Children in Care and Care Leavers)

65 - 78

### 11: Overview of Number and Age of Children in Care

79 - 84

The Board will consider an overview of the number and age of children in care

Contact: Julie Bragg, Head of Corporate Parenting (Children in Care and Care Leavers)

# 12: Updates from Board Members on Interaction with Services

The Board will consider verbal updates from Board Members in relation to progress and key issues following interaction with Services and partners to challenge the role of the Corporate Parent.

Contact: Jodie Harris, Principal Governance and Democratic Engagement Officer

### 13: Corporate Parenting Agenda Plan 2020-21

85 - 92

The Board will consider its Agenda Plan for 2020/21.

Contact: Jodie Harris, Principal Governance and Democratic Engagement Officer This page is intentionally left blank

## Agenda Item 2

Contact Officer: Leigh Webb

### **KIRKLEES COUNCIL**

### **CORPORATE PARENTING BOARD**

### Tuesday 3 November 2020

Present:	Councillor Viv Kendrick (Chair) Councillor John Lawson Councillor Carole Pattison Councillor Richard Smith Councillor Andrew Marchington (Ex-Officio) Julie Bragg, Head of Corporate Parenting Tom Brailsford, Service Director (Resource, Improvement and Partnerships) Gill Addy, Designated Nurse Looked After Children Stewart Horn, Head of Joint Commissioning - Children and Families Barry Lockwood, Kirklees Fostering Network Janet Tolley, Virtual School Head Teacher
	Janet Tolley, Virtual School Head Teacher

In attendance: Anna Gledhill, Service Manager Quality Assurance & Social Work Practice Lead Mel Tiernan, Team Manager – Kirklees Looked After Children Independent Service

Apologies: Gill Addy Sara Miles Ophelia Rix Jo-Anne Sanders Coleen Kenworthy Christine Carmichael

### 1 Membership of the Board/Apologies

The Chair welcomed Board Members. Apologies had been received from Gill Addy, Sara Miles, Ophelia Rix, Jo-Anne Sanders, Coleen Kenworthy and Christine Carmichael.

### 2 Interests

No interests were declared.

### 3 Minutes

### **RESOLVED-**

That the minutes of the last meeting, held on 30 September 2020 be approved as a correct record.

### Corporate Parenting Board – 4 March 2020

### 4 Admission of the Public

It was agreed that all agenda items would be held in public session.

5 Deputations/Petitions

No deputations or petitions were received.

### 6 Public Question Time

No questions from the public were received.

### 7 Children's Services Highlight Report

The Board considered a report giving key highlights on Performance Monitoring data for the Children's Service up to October 2020 presented by Julie Bragg, Head of Corporate Parenting.

The report outlined performance data relating to children entering care, children in care and placement stability, looked after children reviews, visiting and missing.

It was reported that there had been an increasing trend in the number and rate of children in care from 64.0 (641 children) in Oct 19 to 68.6 (687 children) in Sep 20, albeit with a small reduction in Sep 20. The current 12-month average for Kirklees is 67.3 (674 children), above our 31 March 2019 published rate of 62.0and the England 2019 rate of 65.0, but below our Statistical Neighbours 2019 rate of 91.6.

In response to a question from Barry Lockwood concerning dentistry, Stewart Horn gave an undertaking to look at the possibility of potentially commissioning dental services through the Clinical Commissioning Group

**RESOLVED** – That the report be noted.

### 8 Virtual School Headteacher Report 2019-20

Janet Tolley, Virtual School Head Teacher submitted a report briefing the Panel on how the Virtual School has been working during the Covid-19 pandemic

Moving forward, it was reported that the key aims and priorities of the Virtual School were as follows:

- Ensuring all children and young people in care are in an education provision that is right for them
- Ensuring all children and young people in care have a high-quality PEP, completed within timescales, that meets their needs

### **RESOLVED** - That the report be noted

### Kirklees Looked After Children Service – Annual Report

The Board considered an Annual Report from the Looked After Children (Children's Rights Team) setting out details of the services delivered by the Children's Rights Team during the period of 01 April 2019 to 31 March 2020.

9

The report included statistics showing how many children and young people have had involvement with the Children's Rights team during the reporting period; these continues to evidence an increase year on year.

### **RESOLVED** –

The Board noted the Annual Report.

### 10 Kirklees Looked After Children – Six Monthly Update Report

The Board considered six monthly update report on the services delivered by the Kirklees Looked After Children (Children's Rights Team).

The report covered all functions undertaken by the Children's Right's team in the period between 01 April 2020 and 30 September 2020. The report highlighted the challenges /opportunities and good practice which the service has navigated due to the unprecedented Covid-19 pandemic. This included how service delivery has continued using modern technology and the positive / negatives of this for children and young people.

It was reported that the priorities for the next six months will be to:

- Develop the virtual offer for the Children in Care Council and the Care Leavers Forum groups, with a view to reinstating in person meetings when it is safe to do so.
- Explore establishing a virtual Children in Care Council and the Care Leavers Forum group for children and young people who live outside of the Kirklees district
- Work with the Child Protection and Review Unit to develop how the voice of the child is captured within the Child Protection process.
- Update literature (My Review pack) which is given to children and young people when they first come into care.
- Re-introduce the 'Rate My Review' card for children and young people to support them to provide feedback about their Looked After reviews; to assist with developing child friendly review meetings.
- To develop the current service offer to enable an Advocate to be with a child or young person when they are attending a virtual review.

**RESOLVED –** That the report be noted.

### 11 Independent Visitor Scheme – 6 Monthly Report

A report was submitted informing the Corporate Parenting Board about the work of the Independent Visitors Scheme during the first six months of the financial year 2019 to 2020 (April to September 2019) and plans for development of the scheme.

It was reported that At the end of September 2020, there were 34 young people who had an Independent Visitor. 23 were living in Kirklees and 11 were living in a host local authority area. There were 14 young people waiting to be matched with an Independent Visitor, of these 8 were living in host Local Authority areas. During the past six months the Covid-19 Pandemic has affected the ability of Independent Visitor's to engage with young people as previously; however virtual methods have been utilised, together with other methods, such as volunteers sending, cards and letters, books, craft activities etc to young people. During discussion of this item, Board Members suggested that a blended approach to meetings, offering remote or safely held in person meetings was a good way of meeting preferences.

### **RESOLVED** -

- 1. The Board noted the Annual report on the Statement of Purpose for Registered Children's Homes and thanked Tom Brailsford and Laura Caunce for their contributions.
- 2. That an updated Statement of Purpose be submitted to a future meeting as a result of the upcoming changes referred to above.

### 12 Children's Services Annual Complaints Report

The Board considered a report setting out compliments and complaints regarding children's social care during the period 01 April 2019 to 31 March 2020.

With regard to compliments it was reported that there had been a 50% increase in the number of compliments registered compared to the previous year. Most compliments received were regarding the Assessment and Intervention service, which received over a 100% increase from the number of compliments received last year. However, it was reported that it is difficult to accurately determine the actual number of compliments received about Children's Social Care, because many compliments are received directly by front line staff and managers, and these are not always forwarded to the Complaints Unit for registration.

With regard to complaints, of the 328 contacts the Complaints Unit received in 2019/2020, 157 of these contacts did not proceed to the formal complaints process and were dealt with under the Early Resolution procedure. When matters are resolved in this way, the Complaints Unit agrees with the person raising the concern /complaint that informal resolution is appropriate without denying the complainant's right to use the complaints procedure.

**RESOLVED –** That the report be noted.

### 13 Ofsted and Improvement Board Update

Tom Brailsford provided a verbal update to the board and explained that steps were underway to broaden the remit of the Board to include representation from SEND, Social Care and Learning Performance. It was reported that new membership and terms of reference had been drafted and that an additional conversation with Ofsted was scheduled for 4 December

**RESOLVED-** That the Update be noted.

### 15 Corporate Parenting Board Agenda Plan 2020/21

The Board considered the agenda plan of the Corporate Parenting Board for 2020/21.

### **RESOLVED-**

That the agenda plan be noted

### 16 Dates of Future Meetings

### **RESOLVED -**

The Board noted the future meeting dates:

- 13th Jan 21, 10am
- 23rd Feb 21, 10am
- 23th March 21, 10am

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	KIRKLEES	S COUNCIL	
	COUNCIL/CABINET/CO	MMITTEE MEETINGS ET	C
	DECLA	RATION	
	CORPORATE PA	RENTING BOARD	
Name of Councillor			
Item in which you have an interest	Type of interest (eg a disclosable pecuniary interest or an "Other Interest")	Does the nature of the interest require you to withdraw from the meeting while the item in which you have an interest is under consideration? [Y/N]	Brief description of your interest
Signed:	Dated:		

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### NOTES

#### **Disclosable Pecuniary Interests**

If you have any of the following pecuniary interests, they are your disclosable pecuniary interests under the new national rules. Any reference to spouse or civil partner includes any person with whom you are living as husband or wife, or as if they were your civil partner.

Any employment, office, trade, profession or vocation carried on for profit or gain, which you, or your spouse or civil partner, undertakes.

Any payment or provision of any other financial benefit (other than from your council or authority) made or provided within the relevant period in respect of any expenses incurred by you in carrying out duties as a member, or towards your election expenses.

Any contract which is made between you, or your spouse or your civil partner (or a body in which you, or your spouse or your civil partner, has a beneficial interest) and your council or authority -

- under which goods or services are to be provided or works are to be executed; and
- which has not been fully discharged.

Any beneficial interest in land which you, or your spouse or your civil partner, have and which is within the area of your council or authority.

Any licence (alone or jointly with others) which you, or your spouse or your civil partner, holds to occupy land in the area of your council or authority for a month or longer.

Any tenancy where (to your knowledge) - the landlord is your council or authority; and the tenant is a body in which you, or your spouse or your civil partner, has a beneficial interest.

Any beneficial interest which you, or your spouse or your civil partner has in securities of a body where - (a) that body (to your knowledge) has a place of business or land in the area of your council or authority; and (b) either -

the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body; or

if the share capital of that body is of more than one class, the total nominal value of the shares of any one class in which you, or your spouse or your civil partner, has a beneficial interest exceeds one hundredth of the total issued share capital of that class.

## Corporate Parenting Board - 13th Januargeorda Item 8



### Half yearly Adoption Agency report

### Date: 11th November 2020

### 1. Purpose of this report

1.1 This report sets out the work and developments within One Adoption West Yorkshire (OAWY) between April 2020 and September 2020.

### 2. Main issues

### Use of Resources

### 2.1 Staffing & HR

- 2.2 During the last 6 months the staff group have continued to work incredibly hard despite a great deal of pressure across the whole service given the pandemic. There have been a number of vacancies and recruitment to vacant posts has been underway with interviews planned and dates for new starters agreed. There are also 6 members of staff on maternity leave and a small number of staff on long term sick leave with serious health problems.
- 2.3 Morale within the teams fluctuates and the managers have been working hard to support staff. Children returning to school in September was a relief for many staff but many children have also been sent home for self- isolation due to concern about Covid 19 which created a further pressure for staff. The managers are feeling under pressure with staffing issues and demand high across the services with many of them acting down to carry out casework in order to progress matches.

### 2.4 Accommodation

- 2.5 Staff are continuing working from home with one member of staff in each area collecting the post and some managers going in for the induction of new staff. The managers have been meeting up with staff for 1-2-1's and teams were starting to meet up and look at rotas for resuming work in the offices across the region, until the recent announcement from the Prime Minister.
- 2.6 However, an added difficulty for staff is that there is currently no accommodation for staff in Kirklees or Calderdale areas due to refurbishment and asset managers in

these local authorities (LAs) are trying to identify interim accommodation, pending a more permanent relocation. The completion of the letterbox work and access to files work has been challenging without an office base in these areas leading to a full service not being able to be provided. The letterbox post has been re-directed from Huddersfield office to Leeds creating some delays and staff needing to travel to Leeds to process this work.

### 2.7 Budget

2.10 At the end of Period 6 there are pressures of £100k on the budget due to a reduction in the income from the Adoption Support Fund (ASF) given the pandemic for staffing costs. In addition, the pay award was higher than budgeted for adding to the pressure and income from interagency placements has not being realised. An action plan is in place in order to address the pressure, whilst also ensuring a safe and responsive service and the forecast is to achieve a balanced budget.

### 2.11 Duty System

- 2.12 Since the start of this year, the duty and advice service has been run remotely and as such we have been able to provide the same level of duty service as we were pre-COVID/ lockdown. The duty managers have operated a collective check-in call at the start of each day with the duty workers, in order to prioritise work for the day and agree how breaks will be managed across the duty team. This has worked well and made up for the fact workers aren't based with each other in an office environment. Some workers have shared that they prefer being able to sit with colleagues when on duty however others feel a better service has been offered, without the distractions of the office environment.
- 2.13 At the beginning of August, we implemented a choice system when a member of the public calls the duty and advice line. They can choose option 1 if they are interested in becoming an adopter; option 2 if they have a letterbox or contact query; and option 3 for any other type of call. This has reduced the number of calls to option 3 (which is essentially the 'old' main duty and advice line) and means that callers are able to immediately speak with someone who can better respond to the nature of their call. It also means that we can better understand the amount and type of calls into the service this will be reported on more fully at year end.
- 2.14 The total number of calls to the duty and advice line for the first half of the year is 2053. This averages at 79 calls per week. During lockdown when schools were mostly closed we experienced a lower number of calls to the line, but this has since picked up again. There has been a significant increase in callers interested in becoming adopters.

### 2.15 Partnership working

2.16 Operational leads group

- 2.17 Over the last 6 months this group has met twice looking at interface issues and particularly focussing on the impact of coronavirus upon children's care planning and moving onto adoption. Discussions have also taken place around aligning adoption payments and joint audit work has also been discussed and agreed.
- 2.18 Centre of Excellence Project
- 2.19 Discussions have progressed with Leeds Community Health Trust (LCHT) following a delay due to the pandemic and the final model has been agreed with LCHT for the health posts to work with the existing staff in the multi-disciplinary team (MDT) in the table below.

Due to increasing cost the model is reduced overall by the assistant psychologist position which will reduce the ability of the team to evaluate fully the impact of the model. We are looking at other funding streams to evaluate the model but this is not guaranteed and will be a limiting factor in fully evaluating the outcome of the project.

Clinical Psychologist / Psychology
Lead (0.6FTE)
Psychologist (1FTE)
Occupational Therapist – (2 x 0.6
FTE)
Speech and Language Therapist
(0.6)

- 2.20 Due to the slippage of the start of the contract with LCHT and the delayed implementation of the model there is funding gap between April 23- December 23 and this has been flagged and raised with the Clinical Commissioning Groups and the local authorities.
- 2.21 A update report is provided at Appendix 1 regarding the progress of the work of the MDT.

### 2.22 Meetings with medical advisors

- 2.23 The agency continues to meet with Medical Advisors across the region where there is a need to discuss practice issues. A medical advisor protocol has been agreed and there has been a series of peer support and auditing across the region to look at the quality of reports and this is helpful to improve the information provided for adoptive families. There have been challenges as a result of the impact of Covid-19 and the medical advisors have worked hard to ensure that they provide medical information for children in a timely way in order for their adoption plans to progress. Medical advisors have also continued to support adoption panels and have met the demand of the increased frequency in recent months.
- 2.24 Virtual school heads
- 2.25 The work across the region from our education worker alongside the five virtual school heads (VSH) continues to grow. The helpline is well used and accessed by

adoptive parents, schools and other professionals offering advice and support as needed and developing the services understanding of how best to support our families and to develop online training and tools as needed. We continue to work to increase the awareness of attachment and trauma in West Yorkshire schools by delivered training to school staff and by providing workshops to adopters in partnership with the service delivery teams. Calderdale Virtual School has fully embraced the Secure Base Model and it is now embedded within their Personal Education Plans. Grandparents Plus continue to attend allowing further opportunities to share information and knowledge across the region regarding suport for special guardians. The meetings have recently focussed on Foetal Alcohol Spectrum Disorder and shared information which can be distributed across the five local authorities in order to support schools in their understanding of its implications for learners.

- 2.26 Special Guardianship (SG)
- 2.27 The SG Support Plan is being tested by the kinship teams in the 5 LAs with a review planned for 12.11.20. Engagement with managers of the children's teams is ongoing to ensure use of the plan is understood by all the services that may engage with prospective special guardians.
- 2.28 The Grandparents Plus project is progressing well with further support provided from the ASF Covid-19 funds. Grandparents Plus are being encouraged to resource a moderated regional Facebook group that allows us to connect with a large number of special guardians in the region and hear their views. This group currently has 120 members. OAWY is also exploring with PAC UK/ Family Action an advocacy group for young people on Special Guardianship Orders to develop the voice and influence of young people in these arrangements across the region.
- 2.29 Training in Non-Violent Resistance for the kinship teams across the 5 LA's has been commissioned. 23 support workers and managers will receive four days training in January with ongoing workshops to support embedding the learning.
- 2.30 Ways to increase the use of the Adoption Support Fund, to provide much needed therapeutic support to special guardian families, are being looked into. A therapeutic parenting programme designed for special guardians has been commissioned and a group application to the fund on behalf of the region will be made. This work is currently being funded from income received for the national recruitment work up to the end of March 2021 and a discussion has been undertaken with the management board who wish to continue progressing this work moving forward.

### 3.0 Performance Management

3.1 This is addressed in more detail in Appendix 2 and 3.

### 3.2 Practice, quality of provision and management oversight

3.3 Recruitment and Assessment

- 3.4 The recruitment and assessment teams are under a great deal of pressure due to the number of people entering the assessment process. We are seeing increases in numbers at all stages of the process, which is positive, but also raises concerns regarding capacity. Despite the ongoing challenges relating to staff sickness and vacancies, 56 households have already been approved during 2020/21 and a further 35 approvals are booked into adoption panel before Christmas.
- 3.5 The online preparation training is now complemented with additional online training relating to Building Relationships (4th day), Early Permanence and Adopting Siblings. Additional training for Experienced Parents will be in place by November and following this training for Foster Carers Adopting and Adopter's Support Networks will be developed.
- 3.6 Having reviewed the prospective adopters in the assessment process and the demographic of the children with an adoption plan across the region and the capacity within the current staff cohort, we have just made the decision to temporarily decline enquiries from households seeking to adopt a child under two years; unless they are able to meet the needs of a child with a disability or a child with Black African/Caribbean heritage. This decision will be reviewed in January 2021 when it is hoped some of the assessments will have been progressed and there will be more capacity to bring more adopters into the process for very young children.

### 3.7 Adoption Panel

- 3.8 Adoption Panel capacity has been a challenge and we continue to regularly review this. Having made use of the amended regulations to allow for decisions outside of panel, this is no longer available, which has further increased pressure on panel capacity. We have moved from 7 to 8 panels per month to increase capacity and are trialling holding additional approval specific panels in November and December to see if this impacts positively on capacity.
- 3.9 Feedback from social workers attending panel has been positive with one stating that they had "Good communication about virtual panel arrangements" " the panel chair was friendly and clear".

The panels have a quality assurance function and provide feedback regarding the quality of approvals considered. During Q1 and Q2 of 2020/21 96% of these were considered good or outstanding which is a positive picture.

With regards to matching reports presented at panel 76.19% were considered good or excellent and 23.81 % required improvement. Indivdual feedback is provided to each LA regarding reports relating to children from their LA. The themes regarding improving these relate to missing information, typos and language needing to be more clear and less negative.

### 3.10 Advertising and Marketing

- 3.11 Progress is being made on the redesign of the website, with final agreement on the draft designs expected to be made shortly with a view to the website being live by the end of October. The website will incorporate photographs which have been commissioned by One Adoption to help our website and marketing materials stand out from other agencies and have more of a local feel.
- 3.12 One adoption is also actively supporting the national adopter recruitment campaign #YouCanAdopt with focussed messaging to meet our specific needs around recruiting adopters for siblings, older children and children of black or mixed ethnicity.

### 3.13 Family Finding

- 3.14 With 98 children being placed in the first half of the year the staff have worked creatively to undertake family finding and achieve the matches for children.
- 3.15 Transitions remain challenging with individual risk assessments being carried out to do these safely. The staff have been very creative in trying to progress these and very often the anxiety about these are about foster carers circumstances. As the winter approaches there will be less options for using gardens and outdoor spaces and we are engaging with fostering service managers across the regions to ensure that foster carers and adopters are supported and that the creativity can be harnessed in thinking through individual situations. The University of East Anglia Moving to Adoption model has been utilised where possible to support transitions and has particularly supported the getting to know you phase of introductions.
- 3.16 Profiling events have been delivered virtually with two events being held in Q1 and Q2 of 2020/21, the initial event engaged adopters roved by OAWY and the second also included adopters from the Voluntary Adoption Alliance.
- 3.17 The first event saw seven children being profiled (two children part of a sibling group), four children received expressions of interest and two links were positively explored, one child has subsequently been matched with adopters. 12 children (six children part of a sibling group) were profiled at the second event, with 10 children (six children part of a sibling group) received expressions of interest from adopters. Two links (including a sibling group) are progressing to panel. One comment from an adopter stated:
  - "The information provided was informative and interesting and was lovely to hear each Social Worker give a personal account of the children, it gave much more insight than a standard profile"

3.18 OAWY has commissioned the Voluntary Adoption Alliance within the region to provide placements, this contract commenced at the end of May with 25 placements being provided in the first year, at the end of September, 19 placements have been utilised in the first half of the year. A project lead has been appointed by the Voluntary Adoption Alliance and working together arrangements have been established to enhance the knowledge of the needs of children requiring external placements through the contract.

### 3.19 Adoption Support

- 3.20 The teams adapted very quickly to the pandemic and their first concern was the well being of families they support and ensured that families were aware quickly about support available. The teams have continued to work with families via virtual means and also undertake risk-assessed home visits where it is considered to be necessary from a well-being point of view, in addition to those where there is a risk of breakdown or potential safeguarding concerns. As part of the virtual contact with families we have been able to continue to complete Adoption Support Assessments as well as keeping in touch calls. As we anticipated we have seen an increased number of calls to the duty and advice line since the schools re-opened in September.Comments from adopters about the way the teams have adapted has been positive:
  - The fact that this support was offered so quickly was fantastic;
  - It felt very reassuring to know we weren't on our own & if we needed additional support, we knew we could ask & we knew who to ask.
- 3.21 The Adoption Support Fund COVID packages have proved popular with families, in particular workshops in relation to Child to Parent Violence, support to adopted teens, Adoption UK webinars and support groups and the offer of Eye Movement Desensitisation (EMDR) sessions to parents. We still have a number of free memberships to Adoption UK and National Association of Therapeutic Parenting available as well as some sessions with Relate and now the deadline for use of these specific-funded packages has been extended to the end of December we are hopeful they will all be utilised. It is anticipated that through these additional packages we will have been able to provide support to over 2,500 families.
- 3.22 Applications to the Adoption Support Fund have continued to be made by workers. Some of the therapy provided to children, young people and families has been able to be delivered by providers via virtual means and where this hasn't been an appropriate method, therapy has paused by agreement and the therapist has had a minimum contact to keep in touch and maintain relationships. Some providers have been able latterly to explore with families safe means for therapy to be delivered face to face again.
- 3.23 The Foundations for Attachment programme has been adapted as a virtual model and had been planned to be delivered this Autumn – the bonus of offering an online version means that locations is no longer a barrier to access – however early indications are that families aren't wanting to take up online training programmes at present; alternative means of delivery are being considered. Online versions of

Non-Violence Resistance (NVR) and the AdOpt programme are also being planned at present. A small scale resumption of Stay and Play support groups, focussing on the newly formed families (those matched since March) has commenced via meeting up in small groups outdoors. The single adopters group has resumed, with a mixture of outdoors meet-ups and online support. A virtual support group is being considered for trialling in November and then to be rolled out across the region if successful.

- 3.24 Access to records work virtually ceased at the start of the lockdown and the archivist has been working with the information governance teams across the areas to review this and make arrangements with offices being closed and practical arrangements are now in place. A revised protocol has been agreed and shared with the local authorites.
- 3.25 The Letterbox service has been impacted and there is a delay in processing this work due to COVID-19 with issues in accessing the post, accommodation availability and staffing issues. Much of this has been moved to electronic exchanges where possible. There are 75 exchanges waiting to be progressed and the staff are working through these as quickly as possible.
- 3.26 Audits
- 3.27 29 audits were completed across the service during Q1 and Q2 by Service & Team Managers. The result of each audit is recorded as either excellent, good, satisfactory or requires improvement. Any actions identified from the audit are feedback to the worker to support improvement. Of the audits:
  - 16 (55.17%) were good;
  - 11 (37.93%) were satisfactory;
  - 2 (6.9%) required improvement.
- 3.28 An independent auditor has been appointed to undertake specific audit work across the recruitment and assessment teams to ensure that the quality of the casework, decision making and management oversight is safe and appropriate. The work carried out to date has provided some reassurance about this and this work is ongoing. A report will be provided to management board in due course.

### 4.0 Continuous Professional Development and Service Development

- 4.1 Feedback
- 4.4 Annual adopter survey in the last quarter the annual adopter survey has returned. In summary:
  - 59.77% of respondents are satisfied with the services that have been provided by One Adoption West Yorkshire, this is up 9.77% from 2019. 26.44% are neither satisfied nor dissatisfied and 13.8% are dissatisfied.
  - 63% of respondents were satisfied with the content of the adopter's newsletter, 36.36% neither satisfied nor dissatisfied and 1.14% dissatisfied.

• 50% of respondents were satisfied with the support provided by OAWY during COVID-19, 34.78% neither satisfied nor dissatisfied and 15.22% dissatisfied.

Comments from adopters state:

- You do what you say you are going to do and you're good at keeping in touch
- Social Workers appear to relate to our problems and are approachable and supportive
- If there are more support workers support could be offered quicker and timely to help children and stressed parents
- 4.5 Annual staff survey in summary the results of 8 of the 12 questions we ask staff each year have improved. The questions with the most significant levels of improvement are:
  - I feel supported by my manager, up 13.34% to 94.37%;
  - I feel I have access to high quality training and development, up 11.97% to 61.12%;
  - I enjoy working for One Adoption West Yorkshire, up 11.78% to 85.92%;
  - I am proud to be part of One Adoption West Yorkshire, up 11.54% to 86.11%.
- 4.6 The results of 4 of the 12 questions we ask staff each year show a less favourable result. However, only 1 question's result had a significant drop:
  - I feel I can put children at the heart of what I do, down 6.32% to 83.33%
- 4.7 When asked 'what do we do well?' the top theme from responses was Supportive environment; caring, friendly, flexible.
- 4.8 When asked 'what could we improve on?' the top theme from responses was more specific training.
- 4.9 The report card regarding the voice and influence of adopters and children is attached at Appendix 4.

### 4.10 Staff Skills Development

4.11 Staff development during the first 6 months of the year has been challenging. The focus with staff has been on self care and emotional well being for themselves and the families they are working with. A staff event was held in June and featured guest speaker Lisa Cherry. The focus of the day was relationships, trauma and adversarial growth. The next event is scheduled for November and the focus will be Black Lives Matter agenda and heaing from those with lived experience and how we can improve our practice as well as support staff regarding these issues.

Appendix 1



### One Adoption West Yorkshire – Multidisciplinary Team Team Update Report Period: 1<sup>st</sup> April – 30 September 2020

### Purpose of this report

This report sets out the work and developments within OAWY Multidisciplinary team between 1<sup>st</sup> April 2020 and 30 September 2020.

#### 1. Summary

As with all sectors and services, the global pandemic had an impact on the team's ability to perform against set targets, but the team responded quickly to the challenge and shifted focus from face to face work to developing and delivering on-line support and training.

The pandemic also delayed the negotiations between OAWY and Leeds Community Healthcare as LCHT paused the development of all new external business between March and July. The discussions were picked up in July and following positive progress, the current target for the new health staff to be in positions and for the service start is now 1<sup>st</sup> January 2021.

### 2. Staffing

During this period the following staff have worked for the team:

- 1 WTE Operational Manager
- 1 WTE Social Care Team Manager
- 1 WTE Education Consultant
- 2 WTE Business Support Officer (1 WTE new starter July 2020)
- 0.55 WTE Clinical Psychologist
- 0.2 WTE Therapeutic Social Worker

#### 3. Setting up the Team

The discussions with Leeds Community Healthcare were stopped in March 2020 due to Covid -19 and resurrected in late July 2020. The agreement of the team set up and the costs has now been reached and the staff should be in place for January 2021.

The recruitment of Early Years Practitioner and Therapeutic Social Worker was commenced and the interview of the candidates took place in early October 2020.

The team has also worked on setting up the objectives and key performance indicators for the service, which will be finalised as part of the contract negotiations with Leeds Community Healthcare Trust.

#### 4. Output

Following the Covid -19 pandemic and the national lock-down the team demonstrated great agility and quickly converted all work from face to face contact to on-line provision. Multi-disciplinary consultations, both formal and informal, which are offered to staff at OAWY, local authority and equation settings and families, continued without disruption using video conferencing platforms, which in some cases proved to work even better than face to face sessions as people did not need

to travel to take part. The consultations have been used by social workers in particularly during the early stages of family finding and matching process to provide additional insight into the needs of the children. As part of the adoption support the consultations have been able to review the situation from a systemic point of view and propose support not only for the child, but for the whole family. In some cases the MDT has reviewed proposals for continuing therapy or cases where specialist assessment has been proposed. All people who participate the formal consultations are invited to participate in a feedback survey and the feedback from workers, parents and carers who have received support during this time, has continued to be very positive, the average score of the feedback being 4.1 out of 5.

The team continued to provide assessment support and training to OAWY social work teams, both team and individual training sessions have continued during this period. The team developed the HOME assessment so that it could be conducted using video links without compromising the quality of the assessment. The HOME is a core instrument in the assessment framework and focuses on how a child's day to day experiences are relevant to different aspects of their developmental needs. The instrument traditionally uses interview and observation to explore the key themes during a one hour home visit to the family. Throughout the interview and visit the interaction between the child and main care-giver is carefully observed. Using videophones and tablets the team worked with OAWY social workers and carers to create "virtual home visits", which meant that the vital assessments were not delayed during the pandemic. Likewise the MDT was able to continue the staff training programme on assessment tools that was started before the lockdown.

The team has also continued to deliver assessment framework training for social work teams, again utilising on-line platforms. Outcome measure training is currently being updated and converted into electronic self-learning form and the modules to guide how to use goal based outcomes and other outcome measures are currently in the testing phase.

In addition the team have been working closely with the OAWY service delivery teams to trial a new sibling assessment model developed by Coram BAAF.

The education specialist created and developed an on-line video to help with lock-down and home schooling. In addition on-line videos were created and published on One Adoption You-Tube Channel to provide information about FASD aimed at schools and returning to school for parents. In August a webinar for 50 parents with school age children provided guidance on returning to school. The feedback from the parents was very positive; the participants appreciated the content of the session and the fact that it was hosted on-line, which made it easier for a larger number of parents to participate.

Since the easing of lockdown measures, the team has re-engaged in developing face to face support, which were paused at the beginning of the pandemic, and are now ready to commence with group and individual assessments and support work in line with guidance and restrictions. For example a multi-agency working model with Leeds Therapeutic Social Work Team was developed to provide support for children who are moving from fostering to adoption. Outdoor meetings were set up for a specialist Occupational Therapist led support group to build underdeveloped sensorisystems (BUSS) engages both professionals and children's carers / parents to assess what each individual child's needs are and provide practical home exercises for the carers / parents. Not only do these exercises help to build children's sensori systems, but also help to build and strengthen the attachment between child and the carer/ parent.

The MDT clinical psychologist and the education specialist were attending the groups to explore how the multidisciplinary element could be utilised as part of these groups. The clinical psychologist was, for example, able to identify where children needed neurodevelopmental assessment and the education specialist was able to plan how to support the children so that their start in school would be as smooth as possible. Planning is now underway to build a BUSS group with added multi-disciplinary aspects to provide support for children and parents as soon as the children are place with their new families. The Covid -19 is still having an impact, for example the planned cognitive and other in-depth assessments have been delayed, however, the team has utilised the time to plan how the multidisciplinary model could be delivered in the future utilising both on-line and face to face approaches.

Formal consultations (number)	4
Children supported in consultations	58
Informal Consultations (number)	3
Sibling Assessment	3
Home Assessment	10
Match Funding	1
Psychology Support	4
Social Care Support	1
Multidisciplinary Support	5
School Training	2
Framework Training (Group)	2
Specialist Assessment Reviews	7
Total Consultations and SA reviews (number)	9(
Education Help Line calls (number	9(
Parents	53
School	5
Virtual School	1
SENCO	4
Social Worker	2
Total hours of education HL calls	39

The following activities were recorded during the reporting period.

### 5. Case Study

*M* (4 years old) and A (3 years old) were a girl/ boy sibling pair living in foster care with a plan for adoption. Their OAWY Family Finder Social Worker had raised concerns about the children's sibling relationship and felt that an earlier sibling assessment had not thoroughly explored each child's individual vulnerabilities or needs nor the dynamics of their relationship. The SW felt that for this reason it was not possible to carry out effective transition and placement planning nor prepare prospective adopters sufficiently. When the case was brought to MDT for consultation a number of risk factors and concerns were identified relating to the children's circumstances and their current presentation, which merited further assessment. It was agreed that to inform placement planning the MDT would support the Family Finding social worker and carry out an updated and more thorough assessment of the sibling relationship, including their individual needs, utilizing a new sibling assessment approach developed by Coram BAAF and currently being pilot across the country, including OAWY with involvement from the MDT.

Multi-agency consultation and co-working approach was agreed between OAWY MDT, the Family Finding SW, the LA children's Social Worker and the children's foster parents. Using co-working approach the MDT was able to support the social workers to broaden their knowledge of the assessment tools they were less familiar with. The in depth knowledge of child and neuro-development provided by MDT clinical psychologist combined with the knowledge of the impact of early adversity on children, helped the team to develop a deep and holistic understanding of each child and their presentation, their needs and likely outcomes. The multi-disciplinary approach helped to create a plan for a prospective placement and an evidence led plan of the support the children are likely to require in the future.

The MDT worked to engage the foster parents' in the process, acknowledging their critical role in having supported the children's development and in the future success of transition to adoption. The MDT and the SWs used the knowledge from most recent research from University of East Anglia to plan for the transition from foster home to adoptive family. The MDT education specialist was also able to offer advice about education planning including transition into settings and potential support to school.

This case demonstrates the effectiveness of the multidisciplinary model; the team was able to identify need in the children and provide support early in the adoption process. The approach reached beyond OAWY to the partner agencies promoting systemic, co-ordinated support around the child. The MDT approach incorporated latest evidence-based practice and new ways of working, utilising the knowledge from health, social care and education to provide integrated support. The feedback from the social workers was positive, both reporting that they had found the approach very helpful; the children's social worker was able to develop her skills in carrying out more robust sibling assessments and the family finder felt more confident in the being able to identify the right adopters for the children. Most importantly, the match for the children involved is now being progressed with a good, robust support plan in place.

#### 5. Partnership working

The team has continued to work in partnership with other adoption multidisciplinary teams in England, in particular with Birmingham Children's Trust and Adoption Counts in Salford and Manchester. In August Birmingham Childrens Trust psychology team and OAWY MDT Occupational Therapist hosted a series of joint workshops focused on supporting children with the return and reintegration to school for adopted parents, which received excellent feedback.

The team has continued to explore future joint care pathways with a number of health providers across the WY region. Positive meetings were held with both Bradford and Kirklees CAMHS and in principle, it may be possible in the future that the OAWY MDT neurodevelopmental assessments could be accepted in both Bradford and Kirklees as part of the diagnostic decision making process, meaning that the child could join the local care pathway. The details of the arrangements needs to be discussed and agreed. The discussions with the other local areas are continuing.

The MDT clinical psychologist is a member of a new West Yorkshire & Harrogate Health and Care Partnership complex childhood trauma task and finish group, whose ambition is to have a regional strategy in relation to complex trauma including workforce training in awareness and basic response and better continuity and engagement between services at every level.

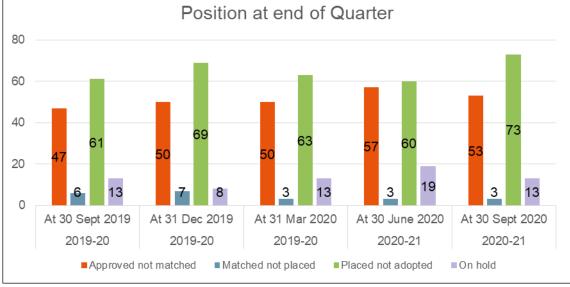


### Appendix 2

### Highlight Report on performance as at 30<sup>th</sup> September 2020– last 5 quarters

**a) Sufficiency:** Are enough of the right kind of adopters being recruited and approved to meet the needs of the children waiting?

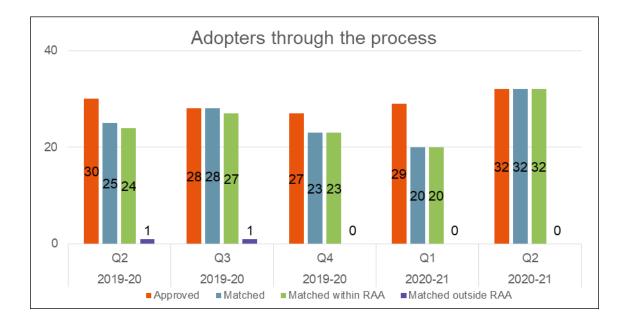




### Adopters

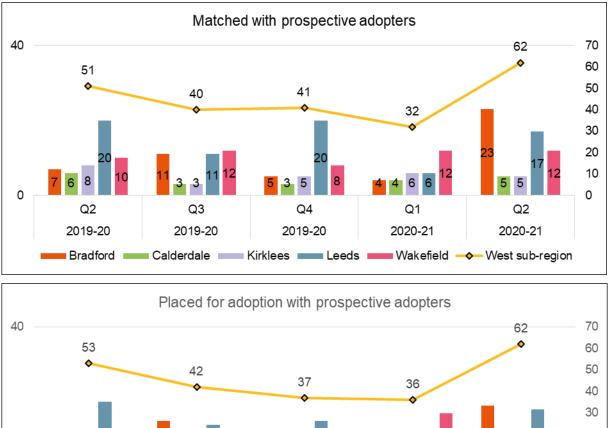
In the first 6 months of 2020/21:

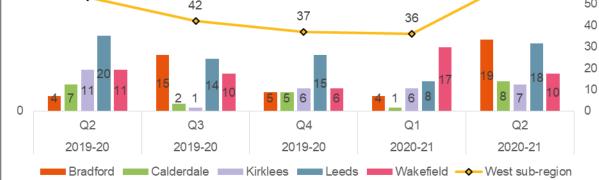
- 87 adoptive families ended Stage 1 in the first 6 months of 2020/21 of which 58 were in Stage 1 for more than 2 months;
- 61 adoptive families were approved of which 15 were in Stage 2 for more than 4 months;
- 52 adoptive families have been matched with children, all of these being with children from the West Yorkshire region.



Within the 61 approved households (112 individuals), 12 individuals (11%) are from Black, Asian and Minority Ethnic (BAME) backgrounds. 9 (15%) households were approved for sibling groups and 16 (25%) households were open to an Early Permanence Placement.

**Timeliness:** Are children being matched and placed without delay including those children who wait longer?





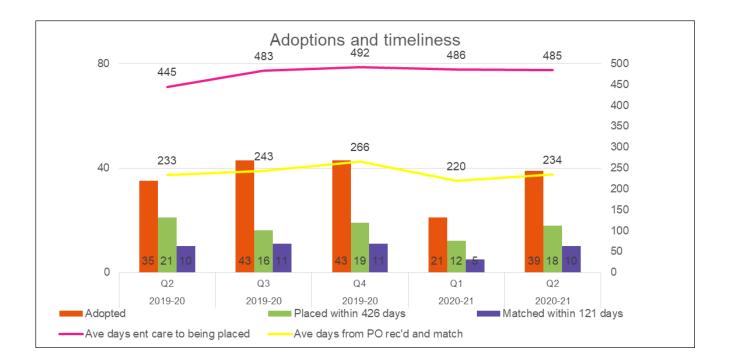
In the first 6 months of 2020/21:

- 94 children were matched;
- Of which 55 (59%) were children who wait longer due to their needs (e.g. over the age of 5 years, sibling groups, BAME & children with disabilities).
- There was a delay due to the pandemic in placing children during the first quarter.

The graph below is with regard to children adopted in the period. The A1 scorecard indicator for the 60 children adopted in the first 6 months of 2020/21 is 485 days which is above national indicator of 426 days.

The A2 scorecard indicator for the same children is 229 days which is still above national indicator of 121 days.

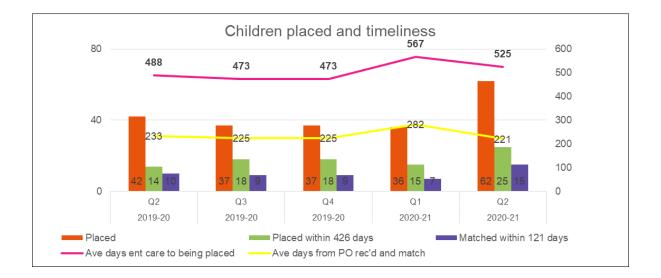
Of the 60 children adopted in the first 6 months of 2020/21, 33 (55%) were classed as children who wait longer, this affects the overall average timeliness.



The graph below is with regard to children placed in the period. The average time from entering care to being placed was 540 days for the children placed in the first 6 months of 2020/21.

Of the 98 children placed, 46 children took more than 500 days between entering care and being placed. If we remove these 46 children from the calculation it brings the average down to 346 days.

The average time from obtaining a placement order to being matched was 243 days for the same children.



Case examples of all the children placed (98) in the first 6 months of 2020/21:

59 were children who wait longer (e.g. classed by the DfE as harder to place children):

- 8 were aged 5+ years;
- 43 were part of a sibling group;
- 26 were Black, Asian and minority ethnic (BAME).

### A2 indicator of the children placed:

### 76 of the 98 children took more than 121 days from Placement Order to match:

- Of the 76, 49 were children who wait longer.

## At the end of September 2020, 61 children have been waiting for at least 18 months since entering care and are not placed:

Of these 61 children, 3 entered care between 2015 and 2016 – this is apparent in 1 LA and 1 child has been matched. 13 children entered care in 2017 – this is apparent in all LA's, none of these 13 children have been matched.

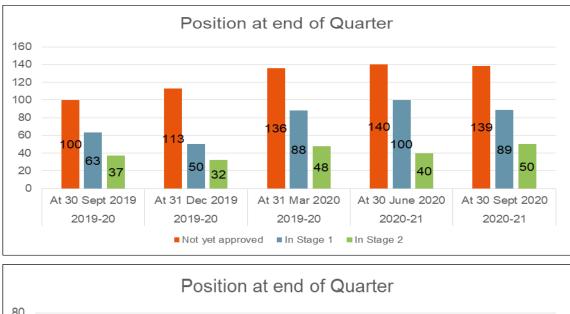
44 of the 61 children are children who wait longer (5+years old, sibling group, disability, BAME), of which 26 have more than one of these characteristics, thus 17 of the 61 children are not children who wait longer therefore further exploration to understand the issues of these 17 children is underway.

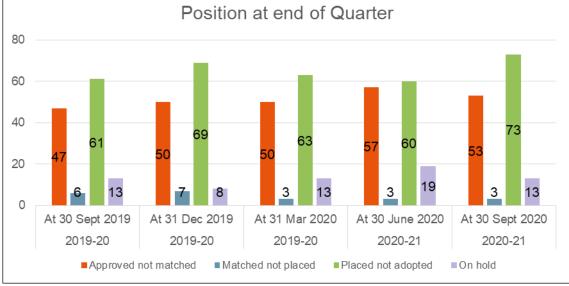


### Appendix 2a

### Highlight Report on performance as at 30<sup>th</sup> September 2020– last 5 quarters

**a) Sufficiency:** Are enough of the right kind of adopters being recruited and approved to meet the needs of the children waiting?

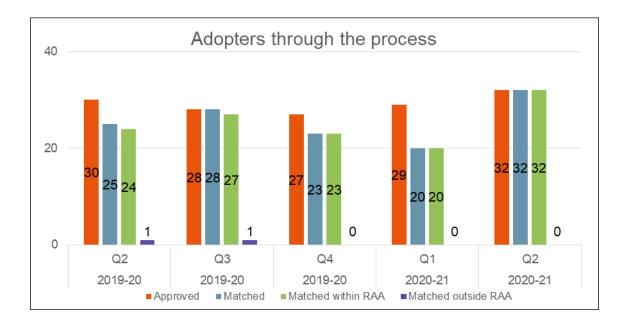




### Adopters

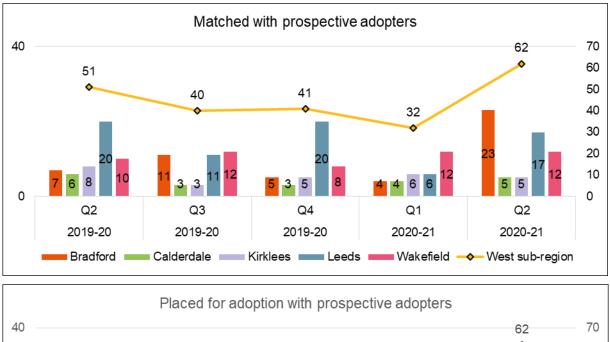
In the first 6 months of 2020/21:

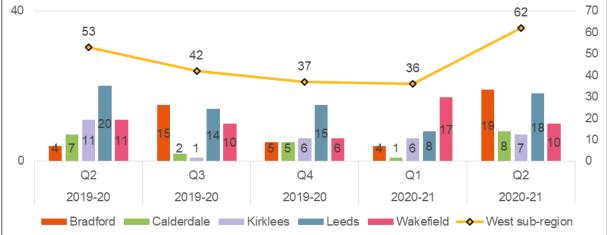
- 87 adoptive families ended Stage 1 in the first 6 months of 2020/21 of which 58 were in Stage 1 for more than 2 months;
- 61 adoptive families were approved of which 15 were in Stage 2 for more than 4 months;
- 52 adoptive families have been matched with children, all of these being with children from the West Yorkshire region.



Within the 61 approved households (112 individuals), 12 individuals (11%) are from Black, Asian and Minority Ethnic (BAME) backgrounds. 9 (15%) households were approved for sibling groups and 16 (25%) households were open to an Early Permanence Placement.

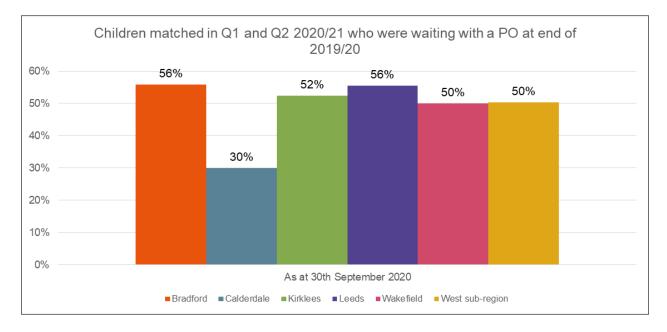
**Timeliness:** Are children being matched and placed without delay including those children who wait longer?





In the first 6 months of 2020/21:

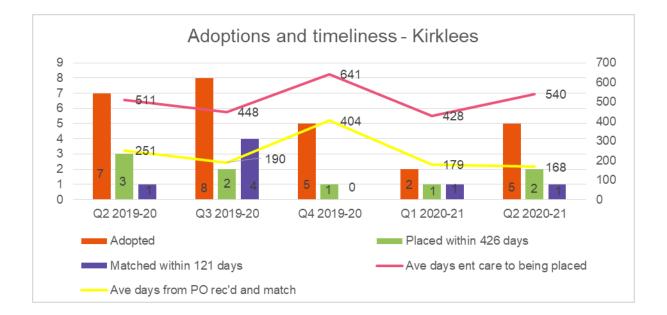
- 11 children were matched;
- Of which 8 (73%) were children who wait longer due to their needs (e.g. over the age of 5 years, sibling groups, BAME & children with disabilities).
  - 6 children were part of a sibling group, 5 of the 11 children were BAME and 0 of the 11 children were aged 5+ years.
- There was a delay due to the pandemic in placing children during the first quarter.
- All 11 of the children were those waiting with a Placement Order at the end of 2019/20, this equates to 52%, see comparative graph below.



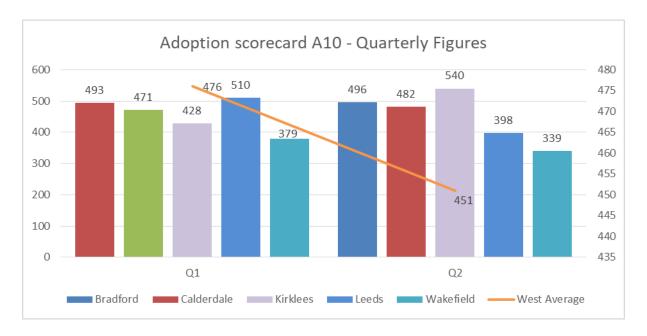
The graph below is with regard to children adopted in the period. The A1 scorecard for the 7 children adopted in the first 6 months of 2020/21 is 508 days, which is above the national indicator of 426 days.

The A2 scorecard for the same children is 171 days which is above the national indicator of 121 days.

The A1 scorecard indicator for the 2 children adopted in Q1 is 428 days and 540 days in Q2. The A2 scorecard indicator for the same children in Q1 is 179 days and 168 days in Q2.



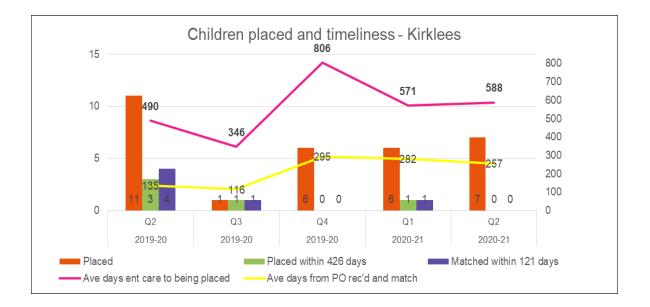
Of the 7 children adopted in the first 6 months of 2020/21, 1 (0%) were BAME.



The graph below is with regard to children placed in the period. The average time from entering care to being placed was 580 days for the children placed in the first 6 months of 2020/21, 571 for Q1 and 588 for Q2.

Of the 13 children placed, 11 children took more than 500 days between entering care and being placed. The other 2 children took an average of 412 days.

The average time from obtaining a placement order to being matched was 268 days, 282 for Q1 and 257 for Q2 for the same children.



Case examples of all the children placed (13) in the first 6 months of 2020/21: 10 were children who wait longer (e.g. classed by the DfE as harder to place children):

• 0 were aged 5+ years;

Highlight Performance Report

- 8 were part of a sibling group;
- 5 were Black, Asian and minority ethnic (BAME).

### A2 indicator of the children placed:

### 12 of the 13 children took more than 121 days from Placement Order to match:

- Of these 12, 8 were part of a sibling group, 5 were BAME and 0 were aged 5+

years.

# At the end of September 2020, 6 children have been waiting for at least 18 months since entering care and are not placed:

Of these 6 children, 3 entered care between 2017 and 2018 – none of these children have yet been matched.

4 of the 6 children are those who wait longer (5+years old, sibling group, disability, BAME), of which 3 have more than one of these characteristics, thus 2 of the 6 children are not children who wait longer therefore further exploration to understand the issues of these 2 children is underway.

**Appendix 3** 



# One Adoption West Yorkshire Quarterly performance report

2020 – 2021 July to September

### Introduction/summary

This is the second quarterly report for 2020-21, providing an update on One Adoption West Yorkshire.

This report is based in the premise of how much work has been undertaken in the period, how well and what difference has it made. The report is a simple and concise report, with detailed tables in appendices. The report contains a number of tables and charts.

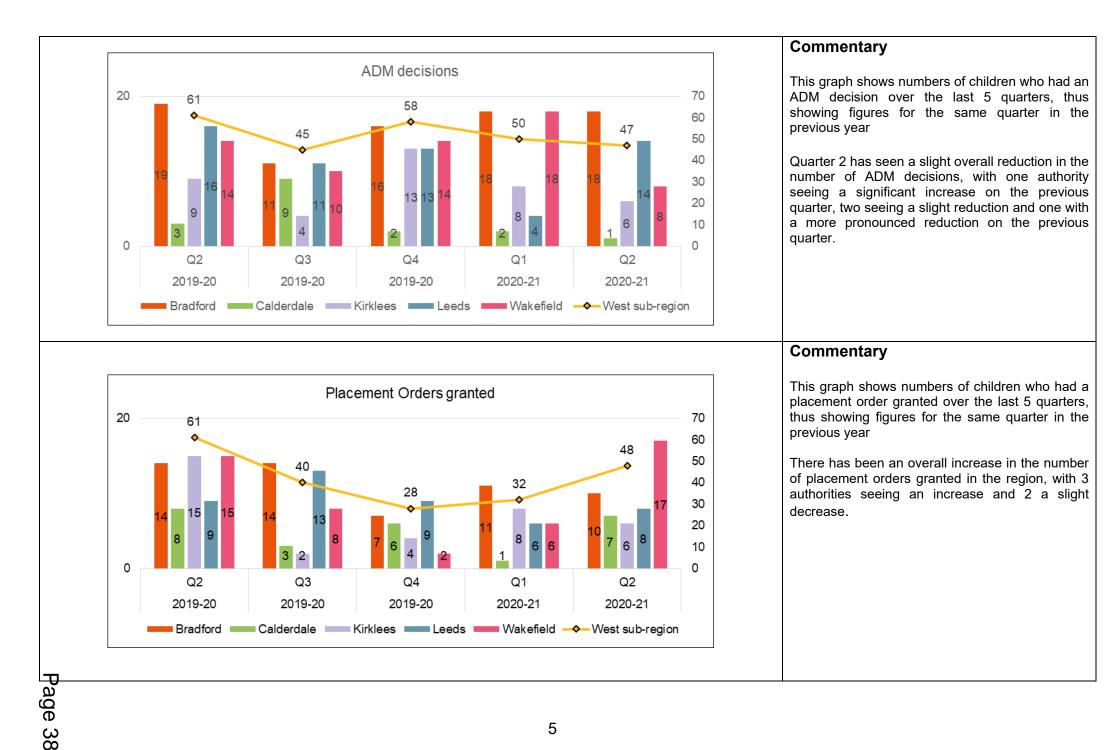
### Children

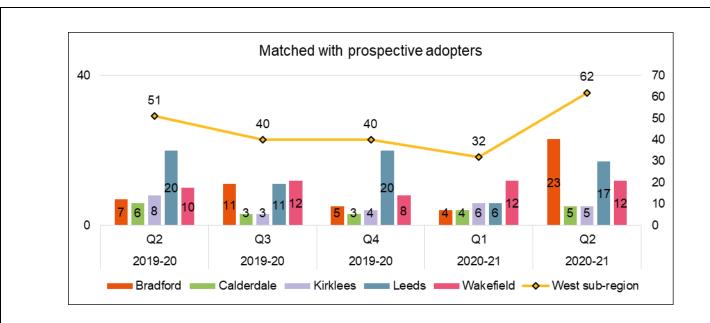
36

This section of the report provides headline figures relating to children and young people at various stages of the adoption process within West Yorkshire. Greater detail, including a breakdown by the five local authorities, is contained within the graphs on the following page and Appendix one. The figures in bold are for the current quarter and those in brackets are for the same quarter of the previous year.

<ul> <li>Statutory Scorecard Data For the 39 (35) children who were adopted during quarter 2 2020/21, it took an average of:</li> <li>485 (445) days between a child entering care and moving in with their adoptive family (National Indicator is 426 days) (NI to be changed to A10)</li> <li>234 (233) days between a local authority receiving court authority to place a child and the local authority deciding on a match to an adoptive family (National Indicator is 121 days) (England average is 178)</li> <li>18 (21) were placed within 426 days of entering care, this is 46% (60%)</li> <li>10 (10) were matched within 121 days, this is 26% (29%)</li> <li>For the 62 (53) children who were placed during quarter 2 2020/21, it took an average of:</li> <li>525 (506) days between a child entering care and moving in with their adopter family – *(29 of the 61 children took more than 500 days)* if these 29 children were taken out of the equation the average number of days would be 371</li> </ul>
<ul> <li>average of:</li> <li>525 (506) days between a child entering care and moving in with their adopter family – *(29 of the 61 children took more than 500 days)* if these 29 children</li> </ul>
<ul> <li>221 (247) days between a local authority receiving court authority to place a child and the local authority deciding on a match to an adoptive family – (46 of the 61 children took more than 121 days) if these 46 children were taken out of the equation the average number of days would be 57</li> <li>25 (24) were placed within 426 days of entering care, this is 40% (45%)</li> <li>15 (15) were matched within 121 days, this is 24% (28%)</li> </ul>
er.

How much did we do?	How well did we do it?
<ul> <li>At the end of the quarter</li> <li>181 (209) children have an ADM decision but not yet matched</li> <li>191 (218) children have an ADM decision but are not yet placed</li> <li>137 (180) children have a placement order but are not yet placed. Of these, 61 (66) have been waiting for at least 18 months since entering care. 82 (109) children have been waiting more than 121 days since the placement order was made</li> <li>11 (14) child with an ADM decision has a potential match identified</li> </ul>	<ul> <li>There has been an increase in the number of children leaving care through adoption in Q2, although court hearings for some adoption hearings have been postponed to a later date and it is likely this number will increase as the year progresses.</li> <li>There has been a slight reduction this quarter in the number of ADM decisions made.</li> <li>Within the quarter there has been an increase in the number of placement orders granted.</li> <li>There has been an increase in the number of children match and placed with adoptive families this quarter.</li> <li>There has been an increase in the number of children whose plan has changed from one of adoption; there is a proactive approach in ensuring that the plan of adoptions continues to be the right plan for individual children and this work continues with local authorities across the region</li> <li>The number of children placed EPP has remained consistent with the last quarter.</li> <li>Despite the continued challenges of the Covid-19 restrictions with varying regional restrictions transitions have progressed informed by individual risk assessments</li> </ul>
<ul> <li>What would we like to do better?</li> <li>We would like to ensure that children are placed in a timely manner and whilst we are able to do this for some children, others take longer</li> <li>Increase the number of children placed within the Yorkshire and Humber region</li> <li>Continue to promote the use of early permanence placements where appropriate and to increase the number of early permanence placements</li> <li>Understand the key factors of disruptions to inform future practice</li> </ul>	<ul> <li>What difference did we make?</li> <li>Of the 39 children adopted in Q2, 20 were children who wait longer due their individual and more complex needs and it is positive that these children have been adopted.</li> <li>Of the 62 children matched, 35 were children who wait longer</li> <li>Online profiling events continued during the quarter, with 1 virtual profiling event taking place, with in-house and VAA adopters in attendance, 12 children were profiled (including 2 sibling groups of 2 children) 14 expressions of interest were received for 8 children (including 2 sibling groups of 2 children), 1 link is progressing and 1 link is still being explored.</li> <li>Continued to utilise early permanence placements</li> </ul>

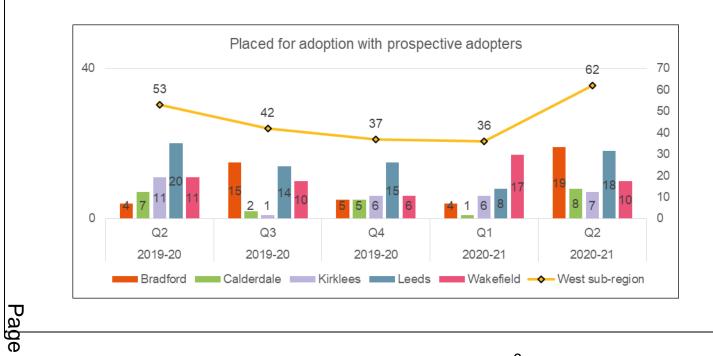




### Commentary

This graph shows numbers of children who were matched over the last 5 quarters, thus showing figures for the same quarter in the previous year

There has been a marked increase in the number of children matched with prospective adopters in quarter 2, with two areas having a significant increase on the previous quarter. This is likely to be related to the pandemic and introductions being delayed in Q1.



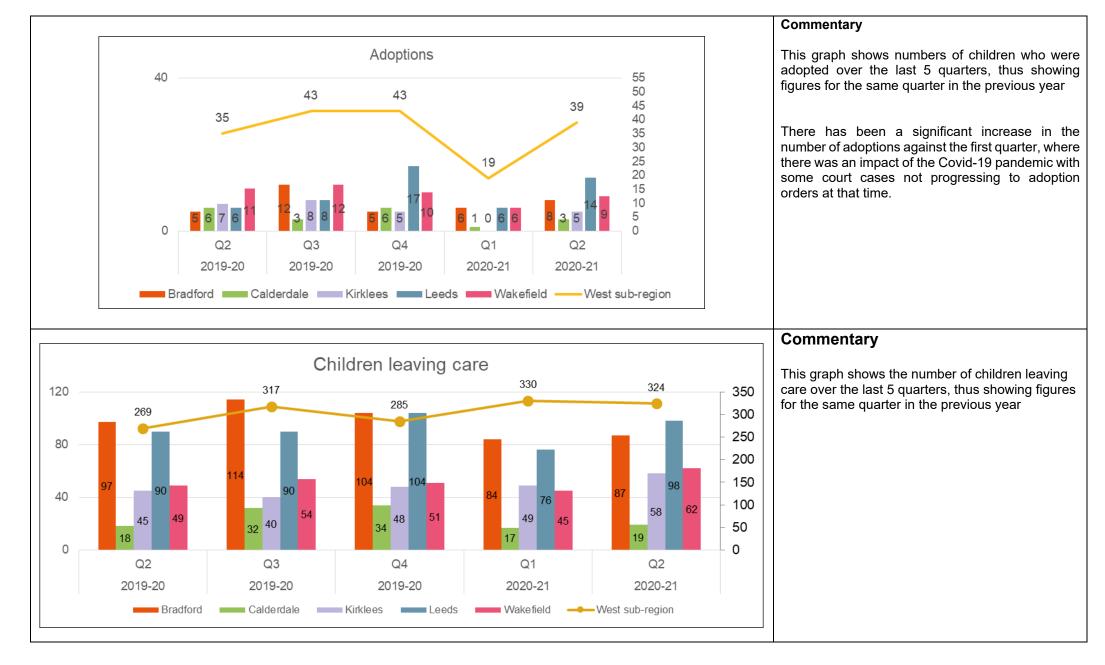
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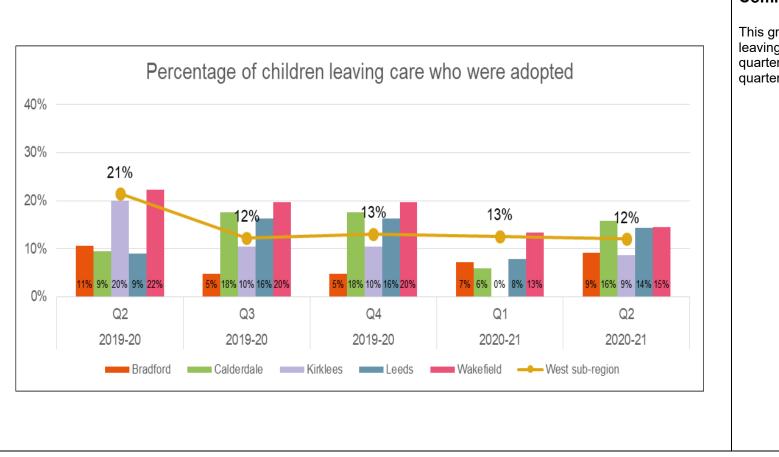
### Commentary

This graph shows the number of children placed over the last 5 quarters, thus showing figures for the same quarter in the previous year.

The number of children placed for adoption with prospective adopters has increased in quarter 2, with 4 individual authorities seeing an increase in the number of children placed for adoption in the quarter.

There was an overall reduction in the number of children placed for adoption in quarter 1; due to the Covid-19 pandemic some introductions were unable to proceed at that time due to the individual vulnerabilities of those party to introductions.

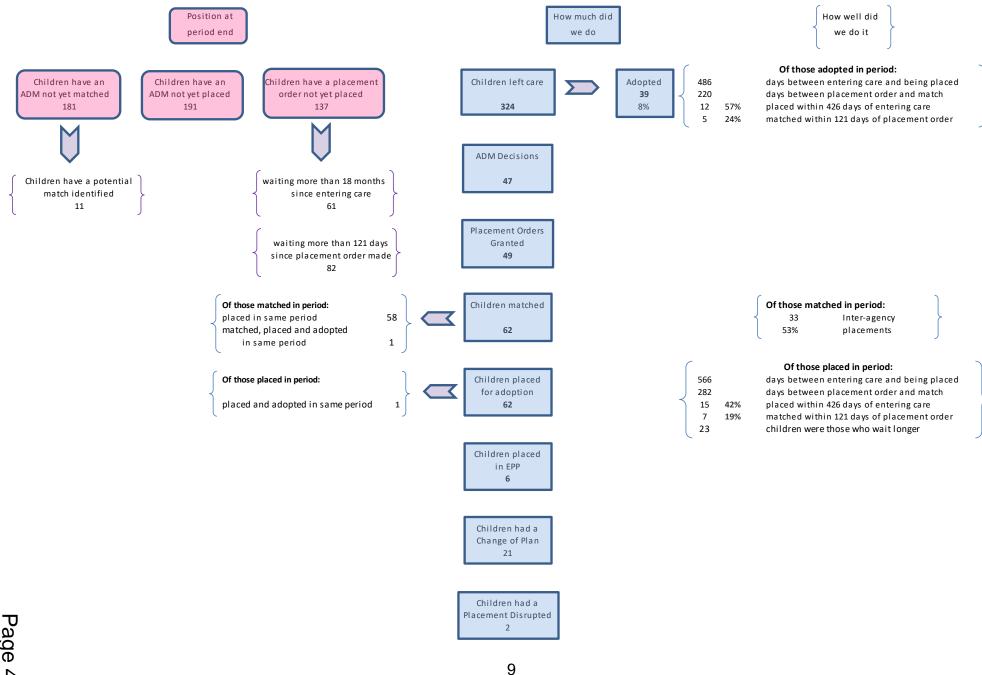




### Commentary

This graph shows the percentage of children leaving care who were adopted in the last 5 quarters, thus showing figures for the same quarter in the previous year

#### **Performance Overview - Children**

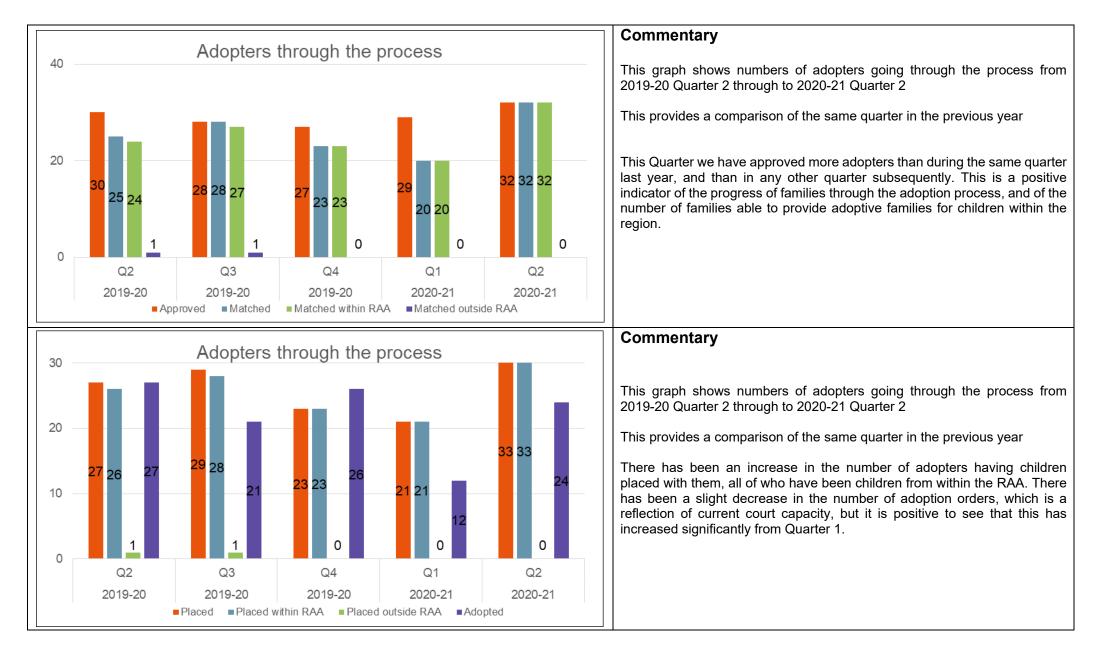


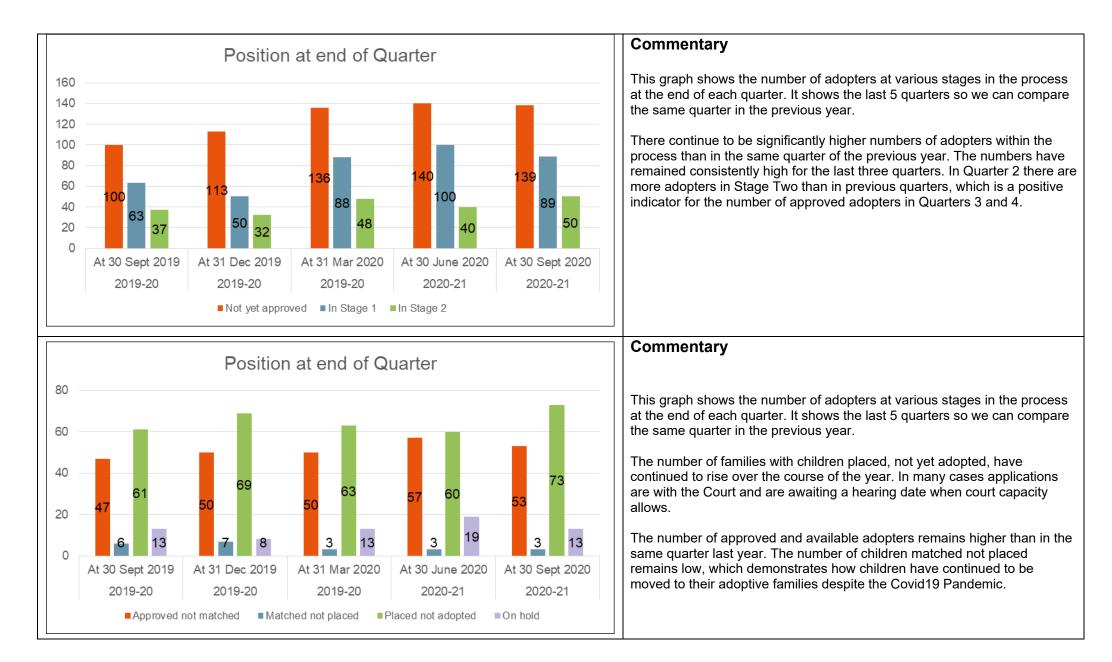
# Adopters

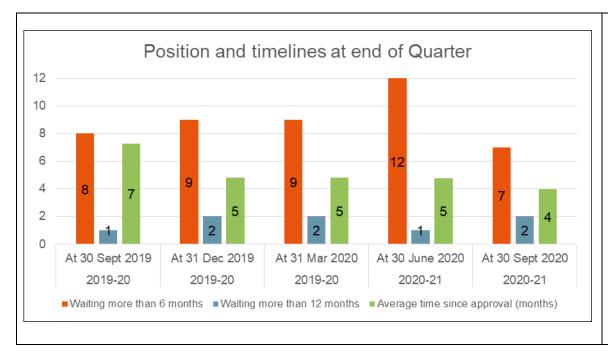
This section of the report provides headline figures relating to prospective and approved adopters at various stages of the adoption process in One Adoption. Appendix two contains figures for the last 5 quarter to give comparison between same quarter in the previous year. Figures in bold are for current quarter, those in brackets are for the same quarter in the previous year.

How much did we do?	How well did we do it?
<ul> <li>During the quarter</li> <li>243 (108) prospective adoptive households attended information sessions</li> <li>42 (51) Families started Stage 1</li> <li>59 (31) prospective adoptive families attended preparation training</li> <li>37 (27) Families started Stage 2</li> </ul>	<ul> <li>Of those prospective adoptive families who ended Stage 1 (51) in the quarter, they were in Stage 1 for an average of 5 months</li> <li>24% were within timescales (Lowest was 0 month, highest was 14 months)</li> <li>Those still in Stage 1 (89) at the end of the quarter have been in Stage 1 for an average of 4 months</li> </ul>
<ul> <li>32 (30) prospective adoptive families were approved, of these, 6 (2) families were Foster Carer Adopters</li> <li>32 (25) prospective adoptive families were matched, of these, 0 (1) families were matched with children outside the RAA and 32 (24) were matched with children from within the RAA</li> <li>33 (27) prospective adoptive families had a child(ren) placed, of these, 0 (1) families had children placed from outside RAA and 33 (26) had children placed from within the RAA</li> <li>24 (27) adoptive families adopted a child/young person</li> <li>11 (14) Families withdrew from the process</li> </ul>	<ul> <li>38% are within timescales</li> <li>Of those prospective adoptive families who ended Stage 2 (32) in the quarter, they were in Stage 2 for an average of 4 months</li> <li>81% were within timescales (Lowest was 1 months, highest was 21 months)</li> <li>Those still in Stage 2 (50) at the end of the quarter have been in Stage 2 for an average of 3 months</li> <li>84% are within timescales</li> <li>Of those approved 8 months was the average time between registration of interest and approval.</li> <li>15 (16) adoptive families were matched within three months of their approval; 17 (8) were matched after three months of their approval</li> <li>The average time taken from approval to matching was 6 (3) months</li> </ul>
Dage 43	

How much did we do?	How well did we do it?
<ul> <li>At the end of the quarter</li> <li>Of the 102 (100) individual approved adopters (not yet matched), 51 (47) are female and 51</li> </ul>	There continues to be a higher number of prospective adopters within the assessment process than in the same period last year, which is a positive reflection of the recruitment and engagement of enquirers.
<ul> <li>(42) are male. 14% (24%) are from a BME background</li> <li>139 (100) prospective adoptive families are not yet approved</li> <li>89 (63) prospective adoptive families are in stage one; 50 (37) are in stage two</li> <li>53 (47) approved adoptive families are yet to be matched <ul> <li>7 (8) of these families have been waiting more than six months</li> <li>18 (14) of these families have a matching panel booked</li> <li>12 (0) of these families have a match identified but no panel date booked</li> </ul> </li> <li>10 adoptive families have children placed in EPP</li> <li>13 (13) prospective adoptive families are on hold</li> </ul>	From Quarter1 to Quarter2 we have seen a slight decrease in the number of people in stage one, and an increase of those in stage two. This demonstrates the progress of applicants through the adoption process. We now have a high number of people in stage two of the adoption process. Covid-19 restrictions have continued to impact upon the timeliness of applicants progressing through the adoption process due to changes in personal circumstances, the ability to complete the necessary checks and the circumstances of One Adoption staff. We have increased the number of available adopters for children in West Yorkshire, with 6 more families being available than in the same quarter in the previous year. We have seen a reduction in the number of approved and available adopters from a BME background.
What would we like to do better?	What difference did we make
We would like to move people through the adoption process in a more timely way and avoid any delays in either stage of the process. We have increase our assessment capacity through the appointment of sessional workers and have requested funding to increase the number of R&A social workers within the agency. We need to increase the number of BME adopters, in particular Black African and Black Caribbean adopters, to meet the needs of our children. We are working with partners from the voluntary sector to address this, We would like to increase the number of adopters open to siblings due to the demographic of the children needing adoptive families. We have recently introduced specific training for prospective adopters to encourage them to consider the benefits of adopting a sibling group.	We have developed our training and preparation offer to prospective adopters to include online preparation training, EPP, Adopting Siblings and will soon be providing training to Experienced Parents Adopting, Foster Carers Adopting and People Connected by Adoption. This has ensured that adopters are better prepared to meet the needs of adopted children. We have continued to increase the number of approved adopters and increased our capacity to respond to the increased demand for assessment. We have increased Adoption Panel capacity to respond to the increased need for approvals and matches to avoid delay for children and families
ອັ ອ	progressing through the process.





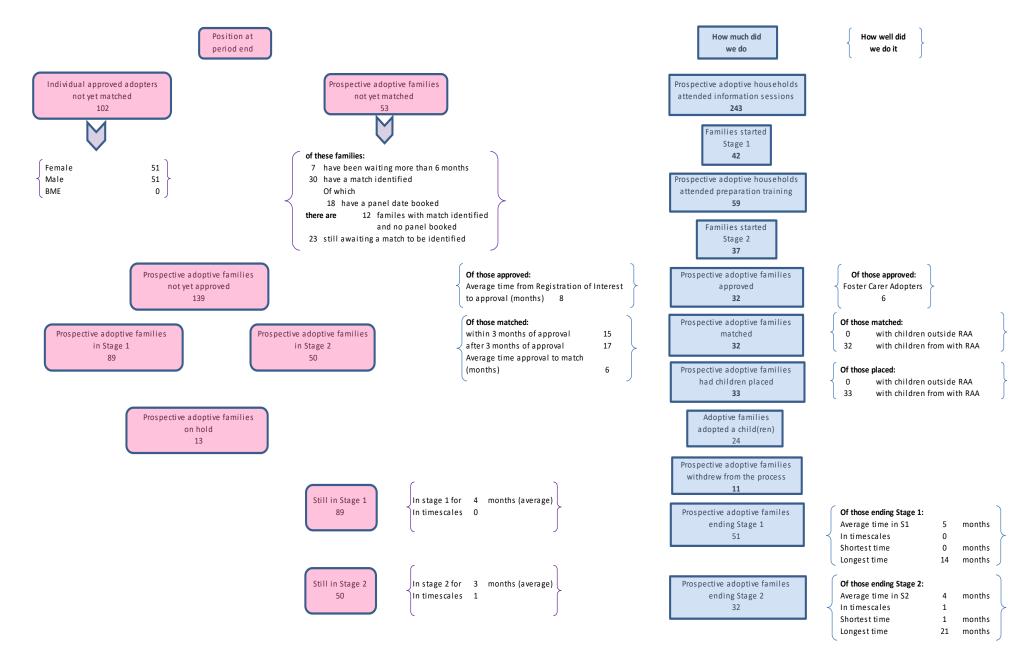


### Commentary

This graph shows the number of adopters approved and not matched at the end of each quarter and the timeliness. It shows the last 5 quarters so we can compare the same quarter in the previous year.

The average time adopters have waited to be matched have decreased in the last quarter, which reflects the hard work of the social workers in progressing plans for children and families. There are fewer families waiting more than six months to be matched than in previous quarters, which is also positive. Some of these families have children already placed with them via Early Permanence Placements and are awaiting the outcome of Court Proceedings before a match can be considered.

#### **Performance Overview – Adopters**



### **Snapshot Figures**

This section of the report looks at characteristics of prospective adopters who are approved but not yet matched and those characteristics of children still waiting to be matched as at the end of the quarter.

# Characteristics of those adopters who are approved and not yet matched

Ethnicity	Number of individuals
African	2
Any other White background	10
Caribbean	1
Indian	1
Pakistani	7
White and Black Caribbean	1
White British	78
White Irish	2
TOTAL INDIVIDUALS	102

Religion	Number of individuals
Christian	53
Muslim	8
No religion	31
Other	10
TOTAL INDIVIDUALS	102

Characteristics of children who have a decision but not yet matched (182), of these, 128 have a Placement Order

Ethnicity	Number of children
African	1
Any other Black background	1
Any other ethnic group	11
Any other Mixed background	4
Any other White background	11
Gypsy/Roma	6
Indian	1
Information not yet obtained	7
Pakistani	1
Traveller of Irish Heritage	1
White and Asian	6
White and Black African	1
White and Black Caribbean	1
White British	129
TOTAL INDIVIDUALS	181
Children who wait longer (more than one characteristic	Number of children
	93
Part of a Sibling Group	93
With a Disability	9
BME	34
Aged 5 years +	24
TOTAL INDIVIDUALS	154

36 Children have 2 of above characteristics4 Children have 3 of above characteristics

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### Of those above

### ADOPTERS

Certain characteristics specified	Number of Households
Potential Match	30
Not specified any age group	48
Specified 0-4 years	47
Sibling groups	12
Specific Gender	7
Open to EPP	21

### Adoption Support – to be further developed

How much did we do?	How well did we do it?				
<ul> <li>During the quarter</li> <li>131 Adoption Support enquiries received</li> </ul>	• For those cases allocated in the quarter it took an average of <b>152</b> days				
<ul> <li>161 cases were allocated</li> <li>51 Adoption Support assessments were started</li> </ul>	• For those assessments completed in the quarter it took an average of <b>117</b> days from start of assessment to completion (this is for OAWY workers only)				
<ul> <li>56 Adoption Support assessments were completed</li> <li>80 Adoption Support cases were closed</li> </ul>	Of those cases closed in quarter				
At the end of the quarter	<ul> <li>1 was aged 0-23 months</li> <li>4 were aged between 2-4 years</li> <li>54 were aged 5+ years</li> <li>20 were adults (1 other, no DOB recorded)</li> </ul>				
• 744 Active cases					
86 cases were awaiting allocation	Of the active cases at the end of the quarter <ul> <li>17 were aged 0-23 months</li> <li>110 were aged 2-4 years</li> <li>540 were aged 5+ years</li> <li>376 were aged 5-11 years</li> <li>164 were aged 12-17 years</li> <li>77 were adults</li> </ul>				

### Appendix one

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This appendix contains a range of measures highlighting children's progress through the adoption process. Quarterly figures have been reconciled with the end of year data.

Table A1 Timeliness and numbers of children who are adopted, p	past yearly and 3 yearly figures
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	Average days between a child entering care and moving in with their adoptive family					Average days between Placement Order and deciding on a match Children and young people leaving care			Chile	dren and	young pe	eople ado	opted							
	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21
	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2
Bradford	266	429	447	493	496	78	205	155	252	261	97	114	104	84	87	5	12	5	6	8
Calderdale	420	530	527	471	482	212	325	287	273	302	18	32	34	17	19	6	3	6	1	3
Kirklees	511	448	641	0	540	251	190	404	0	165	45	40	48	49	58	7	8	5	0	5
Leeds	291	569	452	510	532	198	273	231	151	285	90	90	104	76	98	6	8	17	6	14
Wakefield	581	490	487	478	373	317	265	285	261	156	49	54	51	45	62	11	12	10	6	9
OAWY	445	483	492	493	485	233	243	266	224	234	299	330	341	271	324	35	43	43	19	39

	Avera	age numbe	r of days (s	single-year	data)
	2015- 16	2016- 17	2017- 18	2018- 19	2019- 20
Bradford	552	388	354	387	
Calderdale	727	532	290	398	
Kirklees	570	467	247	368	
Leeds	523	489	425	421	
Wakefield		474	499	414	
OAWY	593	470	397	401	
England <del>-Aγ</del> erage					

- oaw Engli Ager age 52

Table A2 Timeliness of children matched during the quarter

	Averag		tween Plac ding on a n	cement Ord natch	der and	Percenta	age of child	dren match	ed within <sup>2</sup>	121 days					
	2019-20														
	Q2														
Bradford	190	284	259	221	288	29%	18%	20%	0%	4%					
Calderdale	395	235	271	248	292	17%	33%	0%	0%	60%					
Kirklees	104	210	286	282	286	50%	33%	0%	17%	0%					
Leeds	220	237	189	528	168	30%	18%	35%	0%	47%					
Wakefield	366	218	335	237	229	30%	17%	25%	33%	33%					
OAWY	247	242	247	299	243	31%	20%	24%	19%	26%					

Table A3 Timeliness of children **placed** during the quarter

			between ing in witl family		0	Percer		hildren p of enterin	laced witl g care	hin 426	Averaç	ge days b and dec	etween F ciding on		t Order	Perce	entage of	children 121 days		within
	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21
	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2
Bradford	402	504	456	402	501	50%	33%	20%	75%	42%	179	268	259	212	222	25%	20%	20%	0%	5%
Calderdale	554	465	489	311	556	43%	50%	40%	100%	38%	364	126	295	50	222	14%	50%	0%	100%	38%
Kirklees	490	346	806	571	578	27%	100%	0%	17%	0%	135	116	295	282	248	36%	100%	0%	17%	0%
Leeds	512	495	387	797	560	50%	29%	67%	38%	44%	237	215	201	427	177	25%	21%	40%	13%	39%
Wakefield	517	475	360	510	441	55%	30%	83%	41%	60%	329	237	147	243	211	36%	20%	33%	24%	40%
OAWY	506	488	473	567	523	45%	33%	49%	42%	41%	247	233	229	282	220	28%	24%	24%	19%	25%

			In House	•				Other LA	<b>x</b>				VAA				Tota	l Inter-Ag	jency	
	2019-	2019-	2019-	2020-	2020-	2019-	2019-	2019-	2020-	2020-	2019-	2019-	2019-	2020-	2020-	2019-	2019-	2019-	2020-	2020-
	20	20	20	21	21	20	20	20	21	21	20	20	20	21	21	20	20	20	21	21
	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2
Bradford	2	11	1	4	8	1	1	1	0	4	1	3	3	0	7	2	4	4	0	11
Calderdale	4	2	2	1	5	1	0	0	0	2	2	0	3	0	1	3	0	3	0	3
Kirklees	7	1	2	4	0	3	0	0	1	1	1	0	4	1	5	4	0	4	2	6
Leeds	9	8	15	6	13	4	2	0	0	0	7	4	0	2	5	11	6	0	2	5
Wakefield	7	7	4	4	2	0	0	1	7	8	4	3	1	6	0	4	3	2	13	8
OAWY	29	29	24	19	28	9	3	2	8	15	15	10	11	9	18	24	13	13	17	33

Table A5: children progressing through the stages of the adoption process

		AD	M decisi	ons		Nu	imber of	Placem granted		ers			Matcheo	1			Place	d for Ad	option	
	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21
	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2
Bradford	19	11	16	18	18	14	14	7	11	10	7	11	5	4	23	4	15	5	4	19
Calderdale	3	9	2	2	1	8	3	6	1	7	6	3	3	4	5	7	2	5	1	8
Kirklees	9	4	13	8	6	15	2	4	8	6	8	3	5	6	5	11	1	6	6	6
Leeds	16	11	13	4	14	9	13	9	6	8	20	11	20	6	17	20	14	15	8	18
Wakefield	14	10	14	18	8	15	8	2	6	17	10	12	8	12	12	11	10	6	17	10
OAWY	61	45	58	50	47	61	40	28	32	48	51	40	41	32	62	53	42	37	36	61

	,	ADM rever	sed (Chan	ge of Plan	)			Disruptions	5			Child	ren in new	EPP	
	2019-20	2019-20	2019-20	2020-21	2020-21	2019-20	2019-20	2019-20	2020-21	2020-21	2019-20	2019-20	2019-20	2020-21	2020-21
	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2
Bradford	0	3	1	3	5	0	1	0	0	2	1	0	3	0	2
Calderdale	4	1	2	0	0	0	0	0	0	0	1	0	0	1	2
Kirklees	0	1	3	3	3	0	0	0	0	0	0	0	0	0	1
Leeds	1	4	6	1	6	1	2	1	0	0	2	2	0	4	0
Wakefield	4	0	0	4	7	0	0	0	0	0	2	1	1	1	1
OAWY	9	9	12	11	21	1	3	1	0	2	6	3	4	6	6

		Age	ed 0-2 years	s old			Age	ed 3-5 years	s old			Aged 5	years old a	and over	
	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21
	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2	Q2	Q3	Q4	Q1	Q2
Bradford	29	25	26	28	22	8	7	10	14	15	6	8	7	8	7
Calderdale	6	6	8	7	7	6	6	6	5	6	9	10	6	8	6
Kirklees	15	16	17	21	19	8	7	4	1	2	4	4	1	2	2
Leeds	20	24	20	18	11	12	8	6	7	2	9	6	6	4	2
Wakefield	25	22	20	15	19	17	18	16	10	11	6	7	9	7	7
OAWY	95	93	91	89	78	51	46	42	37	36	34	35	29	29	24

			Female					Male		
	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21	2019- 20	2019- 20	2019- 20	2020- 21	2020- 21
	_20 Q2	20 Q3	_20 Q4	Q1	Q2	_20 Q2	20 Q3	20 Q4	Q1	Q2
Bradford	24	18	18	23	23	19	22	25	27	21
Calderdale	9	10	10	10	9	12	12	10	10	10
Kirklees	11	11	12	15	14	16	16	10	9	9
Leeds	25	13	12	12	6	16	25	20	17	9
Wakefield	20	20	19	17	13	28	27	26	15	24
OAWY	89	72	71	77	65	91	102	91	78	73

Table A7: snapshot numbers of children within the adoption process (1)

		With a de	cision not y	/et placed		Wit	th a placen	nent order	not yet plac	ced	With a pl		rder not ye since ente		3 months
	At 30	At 31	At 31	At 30	At 30	At 30	At 31	At 31	At 30	At 30	At 30	At 31	At 31	At 30	At 30
	Sept	Dec	Mar	June	Sept	Sept	Dec	Mar	June	Sept	Sept	Dec	Mar	June	Sept
	2019	2019	2020	2020	2020	2019	2019	2020	2020	2020	2019	2019	2020	2020	2020
Bradford	55	49	61	69	69	43	40	43	50	44	14	11	12	23	24
Calderdale	23	28	22	27	20	6	9	20	20	19	9	10	7	8	9
Kirklees	28	32	36	37	32	23	24	22	24	23	6	10	5	8	6
Leeds	56	47	42	36	26	26	36	32	29	15	20	19	16	16	6
Wakefield	56	55	65	54	46	26	26	45	32	37	17	17	25	16	16
OAWY	218	211	226	223	193	124	135	162	155	138	66	67	65	71	61

		care) for th	of time spe ose with a placed (da	placement				of time spe anted) for t (days)				Child	ren looked	after*	
	At 30	At 31	At 31	At 30	At 30	At 30	At 31	At 31	At 30	At 30	At 30	At 31	At 31	At 30	At 30
	Sept	Dec	Mar	June	Sept	Sept	Dec	Mar	June	Sept	Sept	Dec	Mar	June	Sept
	2019	2019	2020	2020	2020	2019	2019	2020	2020	2020	2019	2019	2020	2020	2020
Bradford	473	447	514	572	669	222	194	256	266	288	1205	1205	1236	1246	1376
Calderdale	480	510	483	569	564	276	317	266	355	339	338	353	343	334	333
Kirklees	537	584	489	489	480	203	260	211	222	204	621	644	671	678	679
Leeds	573	565	665	672	592	286	286	351	359	318	1304	1316	1332	1344	1330
Wakefield	567	607	707	608	549	191	238	328	307	274	592	586	634	644	643
OAWY	531	545	590	585	582	232	252	290	297	281	4060	4104	4216	4246	4361

# Appendix two

This appendix contains a range of measures related to prospective adopters progressing through the approval and adoption process.

Table A9: individuals and families progressing through the approval and adoption processes

		Enquir	ies		Progress thro	ugh the adoption pro	cess (Famili	ies)	
		Individuals	Families	Start Stage 1	Start Stage 2	Approved	Matched	Placed	Adopted
2019-20	Q2		97	51	27	30	25	27	27
2019-20	Q3		68	51	32	28	28	29	21
2019-20	Q4		76	57	32	27	23	23	26
2020-21	Q1		106	45	45	29	20	21	12
2020-21	Q2		120	42	42	32	32	33	24

Table A10: snapshot numbers of prospective adopters at different stages of the approval process

		Prospective ad	loptive families		Approve	d adoptive families	s waiting
	Prospective adoptive families not yet approved	In Stage 1	In Stage 2	On hold	Approved adoptive families waiting to be matched	Approved adoptive families waiting to be matched for more than 6 months	Average time since approval (months)
	100			10			_
At 30 Sept 2019	100	63	37	13	50	8	7
At 31 Dec 2019	113	50	32	8	50	9	5
At 31 Mar 2020	136	88	48	13	50	9	5
At 30 June 2020	140	100	40	19	57	12	5
At 30 Sept 2020	139	89	50	13	53	7	4

**Appendix 4** 



## Voice and Influence of Adopters, Children & Young People report Card April 2020 to September 2020

**Outcome:** Children and adoptive families to have an influence over decisions affecting their families' lives and the services we provide.

# **Best ideas - what has worked?**

### **Support during Covid-19**



OAWY have offered adopters a range of additional support during COVID-19. Here are some of the comments received:

- The fact that this support was offered so quickly was fantastic;
- Lots to access...
- Proactive haven't accessed much but good to know all there and happy to be contacted;
- OAWY kept in touch with us throughout Covid19 with emails about support services & personal emails asking how we were doing;
- It felt very reassuring to know we weren't on our own & if we needed additional support, we knew we could ask & we knew who to ask.



### The 2020 OAWY Annual Adopter Survey

An on-line survey was sent to all OAWY adopters to gather their views on the service we provide. We asked adopters to tell us what we do well, here are some of their responses:



- Friendly approachable team always made to feel very welcome;
- Social Workers appear to relate to our problems and are approachable and supportive;
- Social workers supporting adopters are excellent and really helpful/ proactive and caring;
- Brain based parenting training is beyond excellent;
- Support workers are knowledgeable and emphatic.
- Variety of training & support options;
- You do what you say you are going to do and you're good at keeping in touch;
- Make good use of Adoption Support Fund to help our two children.

We also asked adopters what we need to improve on. One of the main themes picked up was wait time, see comments below:

- If there are more support workers support could be offered quicker and timely to help children and stressed parents;
- Timescales...when we went through the process we found both ours and our little girls' social worker to be very over worked!
- Provide support quickly when it is needed, to prevent further trauma;
- More team members to be able to provide more timely support.



# **Online Profiling Events**

Online profiling events have replaced face to face events with 2 events held in Q1 and Q2 of 2020/21. 16 profiles were featured (19 children) which has so far resulted in 28 expression of interest, 1 match, 1 match progressing and 1 match being considered for a sibling group of 2.



The events have been well received by prospective adopters. Here is some of the feedback from those who attended the events:

- Informative and nice to see video clips of the children and hear the Social Worker give their view on the child;
- It was good, it was out first event so we were not sure what would really happen but both felt it was what we expected;
- The information provided was informative and interesting and was lovely to hear each SW give a personal account of the children, it gave much more insight than a standard profile;
- The videos added a sense of reality and was very much welcome.

There were also some comments regarding technical issues at the first event which have been addressed.





### Adopteens Lockdown Pack

At the start of the pandemic Adopteens wanted to make sure people felt they hadn't been forgotten about, they were conscious of people feeling isolated and disconnected so they wanted to try and help people feel held in mind and also we wanted to send a little joy. So they we put together a lockdown pack.

They successfully sent out 115 packs to young people who were signed up to their project. They have thought about sending packs out to new members after lockdown and possibly doing annual mail outs to all members as a way of reminding them what our service has to offer. For many families receiving the pack has encouraged them to re-engage with the service.

The packs were greatly received by young people and parents alike. This is some of the feedback received:

- I just wanted to say thanks a million for the mailing;
- It injected a bit of excitement and interest into our Saturday and beyond;
- The boys have started working on their Covid 19 time capsules and seem to be quite into it!
- Thanks for the activity pack. \*\*\*\*\* and I enjoyed looking through it and he really enjoyed getting the post. We talked through the time capsule sheets which prompted a good conversation;
- Thanks for the tea bags for \*\*\*\* and I, we are just about to have a cuppa, and thanks for the activity packs.



### **Online Information Events**



Due to Covid-19 face to face information events had to be cancelled and replaced with an online alternative. Prospective adopters registering an interest are sent a link to a pre-recorded information event video. In the first 6 months of 2021/21 there were 564 requests made with 3 events held.

Here are some of the comments from those who took part:

- We believe the content was on point, it was nice to see all aspects of the process and to hear from the children and other adoptive parents;
- Really positive information and good to know the support is there throughout the process;
- Clear, concise and covered any questions I initially had;
- Very good substitute for a face to face discussion.

# **Best ideas - what next?**

### **Webinar Information Events**

Information events have been delivered by a prerecorded video link in Q1 and Q2. From Q3 this will be replaced with interactive webinars with prospective adopters registering to attend.





# **Adopters Newsletter**



A quarterly newsletter is emailed to adopters. OAWY have asked adopters for their views on the newsletter. Below are the findings and some comments:

- 88% of adopters asked receive the newsletter;
- 63% are satisfied with the newsletter, 36% are neither satisfied nor dissatisfied and 1% are dissatisfied;

When asked how we could improve the newsletter:

- Easier to read on a mobile device;
- More suggestions for reading would be good. Perhaps a free virtual 'lending library' open to adopters and foster carers;
- Include information for older children.

The comments have been feedback to the team that produce the newsletter so that improvements can be considered.

# Agenda Item 9

# **Corporate Parenting Board – Highlight Report**

# Date of Board: 13th January 2021

Data is at 30 November 2020, unless stated otherwise.

\* Benchmarking Source: Children's Social Care Benchmarking Tool (BMt) V3.10. Benchmarking data is from March 2020 unless stated otherwise. SN = Statistical Neighbours average, Eng. = England average. Where no equivalent published data is available, "N/A" is shown.

## **Children Entering Care, Children in Care and Placement Stability**

			Mont	h End		*Bench	marking
Key Indicator	Type of measure	Dec 19	Sep 20	Oct 20	Nov 20	SN	Eng.
4.02.01 Children in care - numbers in care per 10,000 of age 0-17	Per 10,000 population aged 0-17	65.8 (659)	68.6 (687)	68.5 (686)	68.7 (688)	92.2	67.0
population.	Direction of Travel		•	•	<b>^</b>		
4.02.04 Children in care by placement within and outside the LA boundary: Total placed outside	% (number)	12.3% (81/ 659)	12.2% (84/ 687)	11.5% (79/ 686)	11.6% (80/ 688)	12.9%	16.0%
Kirklees and more than 20 miles from home address	Direction of Travel		1	¥	<b>^</b>		
4.05.01 Placement Stability Within Year - LAC with three or more	% (number)	6.4% (42)	7.7% (53)	8.3% (57)	7.8% (54)	9.3%	10.0%
placements	Direction of Travel		•	•	+	(2018/19)	(2018/19)
4.05.04 Social Worker change of LAC in care 12+ Months: Number of	Number	291	267	255	252	N/A	N/A
Social Worker changes	Direction of Travel		•	•	+		
Average number of SIM changes	Average	0.61	0.56	0.52	0.52	NI/A	ΝΙ/Λ
Average number of SW changes	Direction of Travel		↓	•	↓	N/A	N/A

### Service Narrative

### What difference did we make?

- We have seen an increasing trend in the number and rate of children in care from 65.8 (659 children) in Dec 19 to 68.7 (688 children) in Nov 20. The current 12-month average for Kirklees is 67.9 (680 children), above our 31 March 2020 published rate of 67.0 and the England 2020 rate of 67.0, but below our Statistical Neighbours 2020 rate of 92.2.
- Of the 80 children placed outside of Kirklees and more than 20 miles from their home address, the large majority are placed in fostering.
- The Legal Gateway and Permanence Panels continue to support consistency in regard to decision
  making and planning around Placement moves for children and young people. A two weekly
  External Placement Review Panel is now in place, to provide better oversight of children who are not
  placed in council provision. We have undertaken an External Residential Placement Review of all
  children who are placed out of Local Authority to consider their care planning and explore options of
  returning to the local area if this is in line with meeting the children and young person's needs, we
  have already made progress reducing this number placed outside of Kirklees and more than twenty
  miles away from Kirklees.
- For Placement Stability the Placement support team are very active, and we have implemented innovative solutions to support several Placements. An example of plans to limit unplanned moves is as follows: where a foster carer or Placement is given 28-day notice, the Team Manager will coordinate a stability meeting within 5 working days to look at what can be provided to avoid Placement breakdown and to maintain the current Placement.



- Whilst the data shows improvement in certain areas we are focussing on the negative data
  particularly as it relates to three and four Placement changes in the previous 12-month period.
- As at the end of September 2020 there had been 267 social worker changes in the previous 12 months but there has been a healthy reduction to 252 by the end of November 2020. Whilst social work change data has improved compared to the previous month, we are mindful of the impact this has on our children and young people and we will continue to focus on the retention of staff and consistency in case allocation.

#### What do we want to improve?

- Placement stability we will also use lessons learned to inform practice. Always have Placement Stability meetings in place. We are currently reviewing our model of practice and have established much better links with our supervisory social workers to help with better support to our foster carters. We are currently reviewing our placement support so that we are able to enhance our offer to foster carers.
- Improve allocated social worker stability.
- Reduce number of children placed more than 20 miles from their home address. We aim to recruit more local foster carers to provide more local placement options.
- We aim to review all of our external foster placements to consider whether children and young people who are placed more than twenty miles from Kirklees, in line with their care panning and meeting the children and young person's needs, are able to return to more local placements.

Key Indicator	Type of measure	Month End				*Benchmarking	
		<b>Dec 19</b>	Sep 20	Oct 20	Nov 20	SN	Eng.
4.06.01: LAC Reviews Within Statutory Timescale	%	96.4%	97.6%	98.2%	98.2%	N/A	N/A
	Direction of Travel		1	1	\$		
4.07.01: LAC visits within statutory time-scale: % of LAC visited in line with Kirklees Practice Standards	%	85.4% (564/ 659)	93.1% (639/ 686)	91.8% (630/ 686)	93.2% (641/ 688)	N/A	N/A
	Direction of Travel		1	<b>V</b>	1		
4.09.02: Missing children: a. No. of LAC having at least one Missing episode per month	% (number)	2.6% (17)	3.2% (22)	2.5% (17)	2.5% (17)	9.3%	11%
	Direction of Travel		◆	¥	¢		
b. No. of LAC that have more than one missing episode in the month (repeat Mispers)	% (number)	64.7% (11)	31.8% (7)	52.9% (9)	23.5% (4)	N/A	N/A
	Direction of Travel		→	4	→		
4.09.03: Independent Return Interviews for LAC offered within 72 hours of the child being located	% (number)	44.8% (13/29)	80.0% (12/15)	83.3% (10/12)	60.0% (3/5)	N/A	N/A
	Direction of Travel		¥	1	¥		

### Looked After Children Reviews, Visits and Missing

### Service Narrative

#### What difference did we make?

- 15 requests for Initial Review forms were received by the Child Protection and Review unit in November 2020 relating to 23 children in total – 21 of whom remain Looked After as at end November 2020. For all referrals received in November all children and young people were allocated an Independent Reviewing Officer (IRO) within 24 hours and Initial Child Looked After Reviews were arranged for all but one child within 4 weeks of them becoming Looked After.
- In November 2020, the Child Protection and Review Unit held 177 Looked After Review Meetings, with 98.2 % of these were held within timescales.

- Independent Reviewing Officers closely monitor Child Looked After Review timescales to ensure that this high percentage is maintained and improved upon, whilst a clear rationale is recorded on a child's file if there are circumstances which result in a child's review meeting not being held within statutory timescales. Mid-way reviews are embedded into practice continue to demonstrate evidence of improved oversight of children's files and planning for children by Independent Reviewing Officers.
- In November 2020, 14 children and young people were supported by an Advocate from the Children's Right's Team at their Looked After Review. 6 of these were for children living out of Kirklees.
- At the end of November 2020, 32 Children Looked After were supported by an Independent Visitor.
- The timeliness of CLA visits has fluctuated with a 12-month low of 81.5% in Apr 20, and a high in Jul 20 of 94.6%. Performance in Nov 20 was 93.2%, above the 12-month average of 88.5%.
- There has been a slight increase with regards to the number of Children in Care who have received a statutory visit in line with practice standards we continue to monitor the visits as part of our service performance meetings. The introduction of Advanced Practitioners within the service will further enhance the improvement with regards to our performance.
- Missing CLA:
  - Reporting strategies are being reviewed to ensure that children are only being reported as missing when we do not know where they are and we are unable to locate them ourselves. Council-run homes generally take responsibility to go out and look for children which is likely to improve the statistics/data as they are taking a more active part in looking for missing children.
  - The Philomena Protocol documents are being used by all children's homes and semiindependent providers in Kirklees (introduced in July 2020). A number of meetings have been held with providers recently to consider the protocol, the information within it and expectations that all providers use it. Feedback showed that children's homes and semiindependent providers like the protocol and that the information held means that children are located more quickly and that it aids the Police to do this. It was recognised by the police that more work need to take place with the police call operators who receive the information as they are not all familiar with the protocol.
  - Provider meetings are run 3 to 4 times per year. During 2020 these have focussed on the Philomena Protocol and support through Covid-19. We agreed at the last meeting in December that 2021 dates will be booked in virtually with a wider agenda. Attendance has been good for virtual meetings; participation less so, but we will keep working on this to encourage as many providers as possible to contribute.

#### What do we want to improve?

- The Service Managers are increasing focus on statutory visit compliance to improve the performance. Regular performance meetings are held within the service to ensure that we can improve our performance.
- Independent Reviewing Officers to continue to liaise closely with Social Workers to ensure that children are enabled to participate in their Reviews to ensure their voice is heard, which includes being made aware of their right to an Independent Advocate at the earliest opportunity. The IRO Service has liaised with Children's Rights Team and an IT Project Officer to make the Child's Review Participation forms available on a secure website, to enable direct access for children. IRO's will continue to promote this website to children, their carer's and social workers to help achieve increased input of children's views into their Reviews.
- Due to Covid-19 the IRO Service is exploring all available technologies to help improve the current ways of working. The IRO Service will be seeking to gain the views of children, parents and carers about their experiences of Looked After Reviews during Covid-19 to inform ongoing service developments.

# **Looked After Children Education Outcomes**

		Autumn	Spring	Summer	Benchmarking	
Key Indicator	Type of measure	Term 19/20	Term 19/20	Term 19/20	SN	Eng.
4.10.02 Personal Education Plans (PEP) up to date (current school age LAC with PEP in the last term)	%	96.8%	85.8%	100%		
	Direction of Travel	-	$\checkmark$	↑		

Kovindiaator		Month End				Benchmarking	
Key Indicator	Type of measure	<b>Dec 19</b>	Sep 20	Oct 20	Nov 20	SN	Eng.
Initial PEP completed within 10 school days of Virtual School being notified child came into care	%	-	79%	100%	100%	N/A	N/A
	Direction of Travel		$\checkmark$	1	⇔		
4 10 05 LAC Dereistant Absorbage	%	9.1%	N/A	N/A	N/A	10.5%	10.9% (2018/19)
4.10.05 LAC Persistent Absentees	Direction of Travel		-			(2018/19)	
LAC with a mid-year school move	%	-	28	30	40	<b>N</b> 1/A	
	Direction of Travel		1	1	1	N/A	N/A

**NB**: We are unable to report on the Persistent Absentee measure because of the COVID-19 lockdown implemented in March and the resultant changes to the educational offer.

### Service Narrative

#### What difference did we make?

- 100% of PEPs have been completed within the Summer Term in-line with the new termly processes following the reduction in the Spring Term due to the impact of Covid-19. The Virtual School is currently leading on all PEPs since the full lockdown was implemented. These are all currently virtually held meetings.
- 87% of initial PEPs have been completed within 10 school days of child coming into care since 01/09/2020.
  - o 2 siblings were due to SW availability
  - 2 siblings were due to delay in notification
  - o 2 were due to the CLA start date having changed in Liquid Logic to an earlier date
- We continue to work with social work teams to improve both PEP and initial PEP completion and the quality assurance of PEPs. We have successfully moved to termly PEPs to meet statutory requirements.
- 85% of school moves have been carefully planned across the service to ensure a smooth transition with no break in provision, with 92.5% within the statutory timescale of 20 working days.

#### What do we want to improve?

- Our initial focus was the transition back into education following the Covid-19 school closures (vulnerable offer) with a continued focus on supporting young people who are having to work at home e.g. isolation / bubble closures
- We will continue to have a focus on termly PEP completion with transition support and support for working at home where necessary as key focus areas.
- Attendance / Persistent Absence (PA) remains a high priority and all pupils with attendance less than 90%. We will need to be mindful of some of the emotional issues for our young people as they return and respond creatively where there are issues or concerns. The attendance information is not comparable with previous data due to the impact of Covid-19 e.g. illness, self-isolation, bubble closures
- We will continue to maintain a strong focus on pupils not in full-time education provision.
- We will continue to work across service to reduce the number of school moves (2018-19 (82), 2019-20 (64)) and to reduce the number of young people with a break in provision whenever possible.



# Looked After Children Health

Koy Indicator			Mont		Benchmarking		
Key Indicator	Type of measure	<b>Dec 19</b>	Sep 20	Oct 20	Nov 20	SN	Eng.
4.11.11 Dental Checks within last	%	80.2%	64.8%	57.2%	47.5%	N1/A	N1/A
12 months - timeliness	Direction of Travel		¥	¥	¥	N/A	N/A
4.11.12 Initial health Assess- ments completed on time - within	%	88.1%	88.3%	89.2%	88.5%	N/A	N/A
20 days	Direction of Travel		1	1	4		
4.11.13 Annual health assessments: a: Under 5's 6	%	95.0%	88.8%	94.3%	93.8%	N/A	N1/A
month Developmental Assess- ments -percentage up to date	Direction of Travel		1	1	$\checkmark$		N/A
b: Over 5s Annual Health	%	<b>96</b> .1%	89.2%	88.9%	90.5%		
Assessments – percentage up to date	Direction of Travel		1	¥	1	N/A	N/A
4.11.16 No. of LAC in care more than 12 month and identified as	% (number)	1.05% (5)	0.42% (2)	0.41% (2)	0.41% (2)	2 40/	2.0%
having a substance misuse problem during the last year	Direction of Travel		⇔	$\checkmark$	\$	2.4%	3.0%

### **Service Narrative**

#### What difference did we make?

- Initial health assessments: All health plans are shared at the point of the assessment with the social worker and carer, in case of any processing delays. Kirklees Local Authority (LA) rolling 12-month data shows in November 88.5% were completed in timescales. The current Covid situation requires virtual assessments to take place by telephone by the Paediatricians. This has been challenging bringing all parties together to inform the assessments. Monthly Locala data for November shows that 100% of the IHA's were carried out in timescales. The difference in results is due to the time from being written up in the health organisation and the subsequent actions required for processing in the LA.
- Review health assessments: Kirklees rolling 12-month data shows that 93.8% & 90.5% of the 'Developmental' assessments (under 5yrs old) and 'Annual' assessments (over 5 yrs. old) respectively, were completed in statutory timescales. An issue with rolling data is that the positive months prior to the Covid working restrictions, have mitigated poorer results during restricted working. The Locala monthly data provides an up to date view. Locala monthly data for November shows that 86% & 63% of developmental and annual RHA's respectively were completed by the exact date they were due. This is up from 83% & 58% from the previous month. The return of the redeployed nurses to their substantive posts, is helping the KPI's to improve back towards their usual high level.
- Dental Checks within last 12 months: Kirklees rolling 12-month data shows that in November 47.5% were recorded as having had a dental check when asked at their last assessment, or if an update had been recorded on LL. This is significantly down from the usual figure. The closure of dentists during the Covid lockdown and the subsequent re-opening only to do emergency work, has prevented looked after children accessing routine checks. This downward trend will continue until routine checks resume, then the data will need to catch up. Discussions with the Kirklees Dental Commissioner and NHS England to ask for vulnerable children to be given priority routine dental checks was declined, stating that no vulnerable group can be given priority while surgeries are not up to capacity. The Head of Nursing for the CCG will continue to raise this national issue.
- Registered at dentist (Data only from Locala): Locala monthly data for November showed that 81% (up from 69% Oct) of under 5-year-olds (excluding U18 months) and 97% (same Oct) of over 5year-olds were registered with a dentist. The under 5's is showing a dramatic downward trend from



100% in June 20. This will be children 'new into care' and those who have moved placements, affected by the closure of dental practices and not accepting new patients during the pandemic.

• **Substance misuse**: 0.42% of looked after young people (2 individuals) were identified at their last review health assessment as having a dependant problem with substances. Consideration must be given to the difficulty in obtaining an accurate figure, as it is dependent on admission of the issue, the illegality of it and they may not wish to share the information. Any young person misusing substances at any level is offered support. Young people who refuse support, are discussed with the local Substance Misuse Service, to try to offer an alternative response e.g. group work or access through other agencies. The Health Team are looking at using a verified tool, to provide a more uniform method of assessing the level of need. A number of young people identified previously, have now left care commonly due to their age.

# **Looked After Children Convictions**

	Type of	Quarter					
Key Indicator	measure	Oct-Dec 19/20 Q3	Jan-Mar 19/20 Q4	Apr-Jun 20/21 Q1	Jul-Sep 20/21 Q2	*Benchmarking	
4.12.01 Number of young people who have been looked after continually for 12 months or more aged between 10	%	0.86% (3/347)	0.29% (1/347)	1.24% (4/321)	1.87% (6/321)	Eng.: 3.00% SN: 3.46%	
and 17 who have offended and received a substantive outcome (Youth Caution/ Conditional Caution or a Court Order)	Direction of Travel	<b>→</b>	¥	↑	↑	Y&H: 3.00%	

### **Service Narrative**

#### What difference did we make?

- For the year 2018/2019 65.8% of CIC young people have successfully completed their interventions which in comparison with the previous year is a decrease of 10% but is however a much-improved picture from 3 years ago when less than 30% of CIC young people successfully completed their interventions. For the 4th quarter of this year (Jan to March 20) 93.7% of CIC young people successfully completed their orders- a huge improvement on the same period in 2018/19 where only 50% completed successfully.
- For the year 2019/2020 90.9% of CIC young people have successfully completed their interventions which in comparison with the last year is an increase of over 25% (65.8%).
- For the 6-month period April to Sept 20, 82.6% of CIC young people successfully completed their interventions. Whilst this performance is slightly worse than the same period of the previous year, it remains in line with that of the general population successfully completing their intervention.
- There is a continued decrease in the numbers of CIC young people offending however this remains a small number of young people compared to the total CIC cohort. The output for the 19/20 year shows a reduction of over 2% of CIC young people convicted of an offence.

#### What do we want to improve?

- Continued reduction in the numbers of CIC young people offending. The overall cohort for the 20/21 year is smaller than the 19/20 year (321 compared to 347), but through continued interventions by the YOT, restorative processes, liaison with Children's Homes and creative out of court disposals it is likely the offending rate will continue to fall.
- To maintain the high level of successful outcomes achieved by CIC young people, through creative interventions, restorative processes, liaison with Children's Homes and the continued development of the Youth Engagement Service.

# **Care Leavers**

Key Indicator	Type of measure		Mont	*Benchmarking (2019)			
-		<b>Dec 19</b>	Sep 20	Oct 20	Nov 20	SN	Eng.
5.01.04 Children in care aged 17 years and 4 months with a	%	76.8%	78.2%	70.4%	90.4%	N/A	N/A
Personal Advisor	Direction of Travel		•	•	1		
5.01.08 Local Authority In Touch	%	88.1%	95.4%	91.6%	90.3%	93.0%	95.3%
with Care Leavers	Direction of Travel		1	•	•		
5.01.09 Care Leavers in suitable	%	82.8%	88.2%	85.6%	84.3%	89.3%	85.0%
accommodation	Direction of Travel		1	•	•		
5.01.10 Care Leavers	%	52.0%	52.7%	49.8%	50.4%		
Employment, Education and Training (EET)	Direction of Travel		1	•	1	51.8%	52.0%
5.01.11 Number of Care Leavers with a Pathway Plan that is up to date	%	89.8%	95.8%	93.2%	93.3%	<b>N</b> 1/A	N. / A
	Direction of Travel		1	V	1	N/A	N/A

## Service Narrative

### What difference did we make?

- Contact with care leavers There was a significant increase in the percentage of Care Leavers we were in touch with during June and July 2020 with a slight decrease in August 2020. November has seen a slight decrease although we continue to maintain a high percentage of care leavers we are in touch with. This has to be viewed in the context of this group all being aged 18 plus. In some situations, young people do not wish to keep in contact with their Personal Advisor. The team work innovatively to keep in touch, we have a best practice protocol in place.
- Number of young people in suitable accommodation Performance on this indicator improved to a 12-month high of 88.2% in September 2020 although a reduction to 84.3% was seen in November 2020. We still have a number young people who are waiting allocation of a tenancy. The recent pandemic has had a significant impact on the increasing demands for tenancies. We continue to closely with our housing colleagues who have agreed to prioritise the properties for our young people. We continue to maintain strong links with KNH and Housing and the Housing Panel is enabling us to ensure that suitable accommodation is available. We have strong links with private housing providers and are considering how collectively we can improve our skills for independence training. We have continued to provide virtual life skills and pre-tenancy training during COVID19.
- Kirklees Commitment to Care Leavers Unfortunately during the last few months our drop-in centres at no11 and no12 have been closed due to the COVID19 pandemic. However, we are currently working with colleagues in asset management to be in a position where we are able to open our drop-in centres to provide a safe space for our young people. We are formulating a plan and we are hopeful that we will be in a position to reopen no. 11 in January 2021.
- Children in Care aged 17 years and 4 months with an allocated Personal Advisors There has been a significant increase in performance on this indicator from 70.4 % in October 2020 to 90.4% in November 2020. We have had a number of new PA's who have recently joined the service which has enabled us to demonstrate a significant improvement and will enhance our transition planning with young people. However, 100% of the cohort do have either an allocated PA or an allocated Social Worker. We have been able to strengthen our pathway planning in relation to developing timely transitions with young people.
- Education Employment Training Our performance in relation to Employment, Education and Training (EET) indicator is a focus for improvement. We have a C&K Careers Advisor in the Leaving Care Service. We have a pro-active multi agency group to improve opportunities in partnership working and there is a real desire to ensure our young people are afforded the best of opportunities in relation to EET. Due to the recent COVID19 pandemic some of our young people have unfortunately been in a situation where they have either been furloughed or made redundant form



their employment in order to offer support to our young people we have recently established a virtual clinic for our young people where extra support is available from our careers advisor.

 Pathway Plans – We have seen a slight improvement in the numbers of young people who have an up to date pathway plan. We continue to work with the Personal Advisors to ensure pathway plans are completed in a timely manner to meet targets with a focus going forward on the improvement of the quality of plans, the involvement of young people and ensuring we capture their wishes and feelings.

#### What do we want to improve?

- Number of young people with a pathway plan The number of young people with a pathway plan has slightly decreased. Work is currently ongoing within the service and it is expected that the measure will improve further. We continue to work with the Personal Advisors to ensure pathway plans are completed in a timely manner to meet targets with a focus going forward on the improvement of the quality of plans, the involvement of young people and ensuring we capture their wishes and feelings. We are currently undertaking work to analyse the decline in young people placed in suitable accommodation.
- We have recently reviewed our financial offer to our care leavers and will be launched following
  approval in January. We aim to review our commitment to care leavers and both will significantly
  improve and enhance our offer to our young people.

Key Indicator	Type of measure		Mont		*Benchmarking		
Rey indicator	Type of measure	<b>Dec 19</b>	Sep 20	Oct 20	Nov 20	SN	Eng.
5.02.01 Number of children adopted as a percentage of	% (number)	16.4% (35)	9.0% (20)	9.1% (20)	7.5% (16)	19.0%	12.0%
children leaving care (12 month rolling period)	Direction of Travel		→	$\mathbf{V}$	$\mathbf{V}$	19.076	12.076
5.02.03 A1 Average timescale (days) between the child coming into care and being	Number	486.5	518.8	512.7	549.8	512.4 (15-18)	486.0 (15-18)
placed with the adopter (Financial year to date)	Direction of Travel		¥	¥	↑	(15-16)	(10-10)
5.02.05 A2 Average timescale (days) between Kirklees council receiving court authority	Number	229.1	209.3	210.0	227.2	215.3	201.0
to place a child and the council deciding to match the child with an adoptive family	Direction of Travel		♦	↑	↑	(15-18)	(15-18)

# Adoption

## **Service Narrative**

#### What difference did we make?

- To the end of Nov 20, 7.5% of children leaving care in a 12-month rolling period had been adopted, equating to 16 children. At the level of performance to Nov 20, Kirklees is significantly below the England rate of 12.0% (2020) and the Statistical Neighbours rate of 19.0% (2020).
- The average timescale has been increasing and stood at 549.8 in Nov 20, an increase on the previous months. This remains well above the Statistical Neighbours average of 381.0 days and the England average of 376.0 days from the Adoption Scorecard (3-year average outcome to March 2019). Kirklees performance on the Scorecard was 388 days, so the average timescale has increased since this time.
- The average timescale increased slightly to 227.2 days in Nov 20. Overall this remains above the Statistical Neighbours average of 174.0 days and the England average of 178.0 from the Adoption

Scorecard (3-year average outcome to March 2019). Kirklees performance on the Scorecard was 132.0 days, so there has been an increase in the average timescale since this time.

- We have established weekly clinics to support children's social workers who are undertaking child
  permanence reports, sibling assessments and considering whether a plan for adoption is
  appropriate. This is a joint initiative between the Assessment & Intervention Service and One
  Adoption and will be supported by regular training and workshops. One Adoption continue to attend
  legal gateway and permeance panels on a weekly basis in order to track children with a plan for
  adoption and to ensure a family finder is allocated.
- If an adoption placement ceases, then One Adoption have a 'disruption review' and their new procedure is on our procedures website. They will be working with Kirklees staff on the implementation of this process. We have a structured Agency Decision Making process in relation to adoption planning. This includes legal and medical advice as well as advice from One Adoption West Yorkshire.
- Adoption Support Fund offers funding for ongoing support to adoptive families and children. There
  has been an increase in successful applications for Kirklees children that resulted in an increase of
  support, training and therapeutic input.
- The progression of Adoption cases is now monitored by Head of Service at the monthly permanence tracking panel ensuring a more robust approach to avoiding drift and delay.
- During the recent COVID19 we have had some difficulties in relation to being able to progress transition plans however as restrictions have been lifted we are now in a much stronger position in being able to progress these plans to be able to move children into their potential adoptive placement. As a result of the CODID 19 pandemic we have experienced delays in relation to court hearings for application for adoption orders again has restrictions have lifted this is now an improving picture.

#### What do we want to improve?

• Develop an even closer working relationship between One Adoption West Yorkshire and Kirklees social workers and managers, to ensure we maximise the potential benefits of the regional adoption agency in Kirklees. Regular meetings between the Service Managers in One Adoption and Assessment and Intervention have been established which will improve areas of communication and partnership working to assist timely adoption for our children.

# Fostering

Kay Indiantar				Benchmarking			
Key Indicator	Type of measure	<b>Dec 19</b>	Sep 20	Oct 20	Nov 20	SN	Eng.
6.02.07 Total New Carer	Number	6	4	2	1	N/A	N/A
Approvals in Month:	Direction of Travel		Ł	≁	↓	IN/A	IN/A
In-house Fostering approvals in	Number	4	4	0	0	N/A	N/A
the month	Direction of Travel		1	4	¢	IN/A	IN/A
In-house Fostering De-	Number	2	3	5	2	N/A	N/A
registrations in the month	Direction of Travel		\$	1	↓		IN/A
6.02.09 Placements split:	Number	240	243	249	251	N/A	N/A
a. In-house foster placements	Direction of Travel		1	1	1	IN/A	IN/A
b. Family and friand placements	Number	89	115	101	96	N/A	N/A
b. Family and friend placements	Direction of Travel		↑	↓	↓	IN/A	IN/A
c. Independent Fostering Agency Placements	Number	175	185	194	197	N/A	N/A
	Direction of Travel		≯	1	1	IN/A	IN/A

### Service Narrative

#### What difference did we make?

- November 2020 saw no recorded in-house approvals (including (Family and Friends) carers. The rolling 12-month total to November 2020 was 29 households. There were 2 in-house de-registrations in November 2020. The rolling 12-months total for in-house de-registrations is 36. This gives a net loss of 7 households.
- The number of children placed with Kirklees foster carers increased to 251 at the end of November 2020 compared to 243 in September, and 249 in October 2020. This is above the 12-month average of 238.
- The number of Family and Friends Placements decreased to 96 in November 2020. This is well below the 12-month high of 118 in Jun 20 (Note that this figure includes Reg 24 Placements). The 12-month average is 102.
- The November 2020 figure of 197 Independent Fostering Agency (IFA) Placements is an increase over the 194 seen in October 2020. The 12-month average is 188.
- During the last few months, regular meetings have been held between Kirklees Fostering Network
  and the Fostering Service in order to offer support during the recent lockdown and to address some
  of the issues this has raised. We have provided emergency payments to our foster carers in order to
  assist with the extra pressures created during the last few months. We have provided laptops to our
  carers in order to ensure that the children in their care have access to online educational provision.
- At the end of March 2020, we had a number of potential carers offering Placements and a number of Regulation 24 assessments have been undertaken in order to provide emergency Placements. Five of these households are being assessed as potential foster carers.

#### What do we want to improve?

- Recruitment and retention of foster carers is a priority as is reducing the use of fostering agency care. We have recently undertaken a piece of work with our recruitment process and as a result we are developing a pathway with a more streamlined approach.
- During the last few months we have been unable to hold live recruitment events however we have been innovative in creating virtual events. We continue to pursue a range of recruitment activity: To improve our internet search presence to prospective carers we have entered into an agreement with "Google Ads"; an advertising campaign highlighting the need for Forever Families for our children in foster care is currently taking place.

- We are currently working with the National Fostering Network to implement Foster Carer Mockingbird hubs in Kirklees. This model facilitates additional support to specific carers. We have recently recruited a liaison worker to support the implementation of the Mockingbird model.
- We currently also have 9 households who are being assessed as potential foster carers to increase our numbers of in-house foster carers.
- We are currently in consultation with our supervising social workers, recruitment and assessment teams and foster carers in relation to taking a transformational approach to the modernisation of our fostering service. This will enhance our offer to our foster carers along with strengthening our recruitment and retention of our in-house carers.

Performance Intelligence Unit – January 2021

Term	Description
A&I	Assessment & Intervention (part of Family Support & Child Protection)
ADCS	Association of Directors of Children's Services
ASYE	Assessed and Supported Year in Employment (for a newly qualified Social Worker)
BSM	Business Support Manager
BSO	Business Support Officer
CIC	Child(ren) in Care (see also CLA and LAC)
CIN	Child(ren) in Need
CLA	Child(ren) Looked After (also see CIC and LAC)
CPP	Child Protection Plan
CPRU	Child Protection & Review Unit
CSC	Children's Social Care
CSE	Child Sexual Exploitation
CWD	Children with a Disability
D&A	Duty & Advice (part of Family Support & Child Protection)
DCS	Disabled Children's Service / Director of Children's Services
EET	Education, Employment or Training
EHC	Education, Health and Care (Plan)
EITS	Early Intervention and Targeted Support
HMCI	Her Majesty's Chief Inspector
Form F	Assessment form for approval of Foster Carers
HMIP	Her Majesty's Inspectorate of Prisons
HOS	Head of Service
ICPC	Initial Child Protection Conference
IHA	Initial Health Assessment (for a Looked After Child)
IRO	Independent Reviewing Officer
KNH	Kirklees Neighbourhood Housing
LA	Local Authority
LAC	Looked After Child(ren) (also see CIC and CLA)
LAIT	Local Authority Interactive Tool (DfE tool for access to nationally published data)
NEET	Not in Education, Employment or Training
NQSW	Newly Qualified Social Worker
PA	Personal Advisor (to Care Leavers)
PEP	Personal Education Plan (for a Looked After Child)
PLO	Public Law Outline
QSW	Qualified Social Worker
RCPC	Review Child Protection Conference
RHA	Review Health Assessment (for a Looked After Child)
S17	Section 17 of the Children Act – Relates to Children in Need
S20	Section 20 of the Children Act – Relates to a child accommodated by the LA
S47	Section 47 of the Children Act – Relates to Child Protection
SDQ	Strength and Difficulties Questionnaire
SEND	Special Educational Needs and Disability
SM	Service Manager

Term	Description
SN	Statistical Neighbours (closest match Local Authorities for benchmarking)
SW	Social Worker
ТМ	Team Manager
UASC	Unaccompanied Asylum-Seeking Child
Y&H	Yorkshire and the Humber
YOT	Youth Offending Team

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Name of meeting: Date: Title of report: Children's Scrutiny Panel 14<sup>th</sup> January 2020 Number and Age of Children in Care

### Purpose of report

To provide information to the Panel on a regular basis relating to the number and profile of children in our care. Including information related to the number placed outside of the District.

Key Decision - Is it likely to result in spending or saving £250k or more, or to have a significant effect on two or more electoral wards?	NA
Key Decision - Is it in the <u>Council's Forward</u> Plan (key decisions and private reports?)	NA
The Decision - Is it eligible for call in by Scrutiny?	NA
Date signed off by <u>Strategic Director</u> & name	Signed: 5 <sup>th</sup> January 2021 Elaine McShane, Service Director Family Support and Child Protection on behalf of Mel Meggs, Director for Children's Services
Is it also signed off by the Service Director for Finance?	ΝΑ
Is it also signed off by the Service Director for Legal Governance and Commissioning?	NA
Cabinet member portfolio	Cllr V Kendrick Children's Portfolio

### Electoral wards affected: All

Ward councillors consulted: No

Public or private: Public

(Have you considered GDPR?)

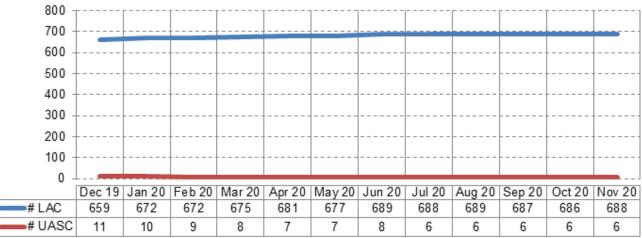
Yes GDPR has been considered. The information in this report does not identify any individuals.

# 1. Summary

This graph shows the number of children in care (688 excluding any looked after children receiving only S20 short term breaks) alongside the number of unaccompanied asylum-seeking children (UASC).

The current number of LAC equates to a rate per 10,000 population aged 0-17 of 68.6. This compares to a statistical neighbour average of 92.2 and a national average of 67.0 based on recently published data for March 2020.

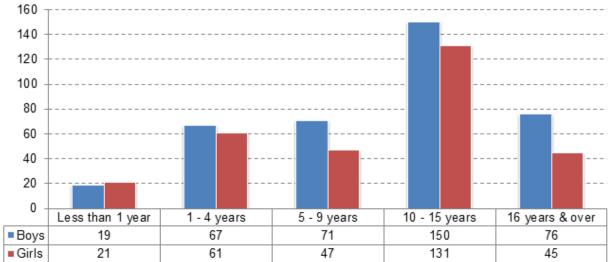
- Kirklees (Nov 20) = 68.7
- Statistical Neighbours (2020) = 92.2
- England (2020) = 67.0



#### Children looked after and number of UASC

This graph shows the breakdown by age and gender of the children in care. The largest age group for boys is 10 - 15 years with 150 children and the largest age group for girls is 10 - 15 years with 131 children.

#### Children looked after age and gender breakdown



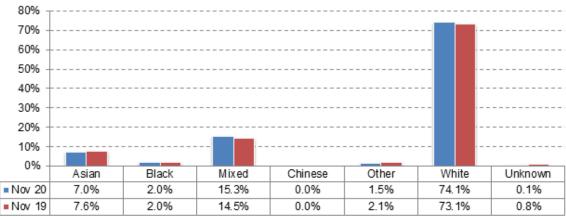
### **Statistical Neighbours**

Local Authorities that the Department for Education regard as similar and close socio economically to Kirklees, not measured by population size.

Kirklees CouncilRochdale Borough CouncilBolton CouncilCalderdale CouncilBury Borough CouncilDudley MBCDerby CityLancashire CouncilStockton-on Tees Borough CouncilLeeds City Council
Bolton CouncilCalderdale CouncilBury Borough CouncilDudley MBCDerby CityLancashire CouncilStockton-on Tees Borough Council
Calderdale Council Bury Borough Council Dudley MBC Derby City Lancashire Council Stockton-on Tees Borough Council
Bury Borough Council Dudley MBC Derby City Lancashire Council Stockton-on Tees Borough Council
Dudley MBC Derby City Lancashire Council Stockton-on Tees Borough Council
Derby City Lancashire Council Stockton-on Tees Borough Council
Lancashire Council Stockton-on Tees Borough Council
Stockton-on Tees Borough Council
Leeds City Council
Telford & Wrekin Council

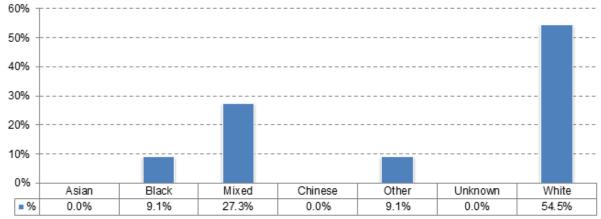
This graph shows the ethnic breakdown of the children looked after population at the end of November 2020 and the same point 12 months ago. There has been a relatively small change in the percentage split over the last 12 months.





This graph shows the percentage breakdown by ethnicity of children entering care this month. Note that this outcome is based on small numbers. In November 2020 there were 11 young people who were recorded as entering care at the point of data extraction in the month of whom 6 were White, 3 were or Mixed ethnicity, 1 was Black and 1 was of "Other" ethnicity.

#### Ethnicity of children becoming looked after this month



#### Children and Young People placed more than 20 miles outside of Kirklees

The number of looked after children placed outside Kirklees District and 20 plus miles from their home address was 80 on 30<sup>th</sup> November 2020. This follows a continuum of decline from 127 in 2017. This equates to 11.6% of the total LAC cohort. The majority of our children and young people placed out of area are placed in foster care, the remainder are placed in children's homes, semi-independent homes, a small number in youth custody or other specialist settings. The recent historical position is detailed below:

	30/09/2020		31/10/2	2020	30/11/2020	
	Number	%	Number	%	Number	%
Placed outside Kirklees & over 20 miles from home address	84	12.2%	79	11.5%	80	11.6%

#### Semi Independent Accommodation aged 16 plus

On 30<sup>th</sup> November 2020 there were 33 young people accommodated in semi-independent accommodation, 19 within District and 14 of our young people placed outside of the Kirklees District as detailed in the following table:

Placements outside of Kirklees in semi-inde subject to Children's Home regulations) As at 30/11/2020	pendent liv	ving acco	mmodati	on (not
LA of Placement	Aged 15	Aged 16	Aged 17	Total
Bradford			7	7
Calderdale		1	3	4
Leeds			1	1
Lancashire			1	1
Liverpool			1	1
Total	0	1	13	14
	Aged	Aged	Aged	
Legal Status	15	16	17	Total
Full Care Order		1	3	4
S20 CA 1989 - Single Placement			10	10
Total	0	1	13	14

## 2. Information required to take a decision

No decision is required, this report is submitted at the request of the Board to monitor the number of children in care. This report is also shared with the Children's Scrutiny Panel on a monthly basis.

## 3. Implications for the Council

### 3.1 Working with People

Not applicable

### 3.2 Working with Partners

Not applicable

### 3.3 Place Based Working

Not applicable

### 3.4 Climate Change and Air Quality

Not applicable

### 3.5 Improving Outcomes for Children

This information is provided at the request of Corporate Parenting Board to monitor the number of children in care their age and location of placements.

### 3.6 **Reducing demand of services**

Not applicable

# 3.7 Other (eg Legal/Financial or Human Resources)

Not applicable

# 4. Consultees and their opinions

Not applicable

## 5. Next steps

A similar report will be presented to future meetings of the Corporate Parenting Board.

# 6. Officer recommendations and reasons

That the report be noted.

# 7. Cabinet portfolio holder's recommendations

Not applicable

## 8. Contact officer

Julie Bragg, Head of Corporate Parenting

# 9. Background Papers and History of Decisions

Previous reports to the Children's Scrutiny on number and age of children in care.

## 10. Service Director responsible

Elaine McShane, Service Director (Child Protection and Family Support)

Agenda Plan 2020	)/21	
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Agenda Plan 2020/21				
Date of Meeting	Issues for Consideration	Officer Contact		
1 <sup>st</sup> July 2020	Pre-meeting (Informal)			
	Educational attainment and progress – LAC outcomes data 2018	J Tolley		
Pre-meeting 9.30 am – 10.00 am	SFR analysis			
Public Meeting 10.00 am – 12 noon				
Meeting Room 3, HTH	Performance Monitoring report (Children's Services)	J Bragg/S Comb/J Tolley		
Deadline for reports	Public Items:			
19 <sup>th</sup> June 2020	Minutes of 10 <sup>th</sup> Feb and 4 <sup>th</sup> March	H Kilroy		
19° Julie 2020	Windles of 10° Feb and 4° March	нкшоу		
	Attendance by Karl Battersby, Strategic Director of Economy and	K Battersby		
	Infrastructure on role of corporate parent	·····,		
	One Adoption WY Annual Report 6 monthly report			
		J Bragg/S Comb/J Tolley		
	Children's Performance Highlight Report CIC and			
	Fostering/Children's Homes			
		J Tolley		
	Summary of educational outcomes for 2018			
		S Comb/J Bragg/T Brailsford		
	OFSTED and Improvement Board Update (verbal)			
		J Bragg		
	Overview of number of children in Care (snapshot) including age			
	profile			
		A Quinlan		
	Updates from Board Members on interaction with services			
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	Agenda Plan 2020/21	
	Mental Health and Emotional Support to children and young	
	people in care (standard item)	
30th September 2020	Pre-meeting (Informal)	
	Performance Monitoring report (Children's Services)	J Bragg/S Comb/J Tolley
Pre-meeting 9.30 am – 10.00 am		
ublic Meeting 10.00 am – 12 noon	Public Items:	
Meeting Room 3, HTH	Children's Performance Highlight Report CIC and	S Comb/J Bragg/J Tolley
	Fostering/Children's Homes	
Deadline for reports		
18 <sup>th</sup> September 2020	OFSTED and Improvement Board Update (verbal)	J Bragg/S Comb/T Brailsford
	Statement of Purpose for Fostering Service (Annual)	A Quinlan
	Statement of Fulpose for Fostering Service (Annual)	A Quinian
	Statement of Purpose for Residential care	L Caunce
	Overview of number of children in Care (snapshot) including age	J Bragg
	profile	
	One Adoption WY Annual Report 6 monthly report	S Whiteley (One Adoption)
	Annual report on the health of looked after children	G Addy
	Annual report on the nearth of looked after enharen	GAddy
	Annual Report on Private Fostering	A Quinlan
	Mental Health and Emotional Support to children and young	Stewart Horn
	people in care (to include interim update on cahms review)	
	Updates from Board Members on interaction with services	Board Members
ס		
Page	Ad-hoc Task and Finish Group (Risk Register)	Cllr Kendrick

Agenda Plan	2020/21
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Agenda Plan 2020/21				
	Corporate Parenting Board Agenda Plan 2020/21	H Kilroy		
<b>3</b> <sup>rd</sup> <b>November 2020</b> Pre-meeting 9.30 am – 10.00 am Public Meeting 10.00 am – 12 noon Mtg Room 3, HTH	Pre-meeting (Informal) Performance Monitoring report (Children's Services) Head Teachers Report on educational outcomes of looked after children	S Comb/J Tolley J Tolley		
Deadline for reports 23 <sup>rd</sup> October 2020 Apologies: E McShane	<b>Public Items:</b> Children's Performance Highlight Report CIC and Fostering/Children's Homes OFSTED and Improvement Board Update (verbal)	J Bragg/S Comb/J Tolley S Comb/J Bragg/T Brailsford		
	Annual report on Children's Rights and Independent Visitors Scheme (1 <sup>st</sup> April 18 to 31 March 19) to include a 6 monthly update (Apr 19 to Sept 19)	M Tiernan/A Gledhill		
	Overview of number of children in Care (snapshot) including age profile	J Bragg		
	Annual report on Complaints and Compliments for Children in Care	Y Mughal		
	Updates from Board Members on interaction with services	Board Members		
Page	Corporate Parenting Board Agenda Plan 2020/21	H Kilroy		

Agenda Plan 2020/21				
13 <sup>th</sup> January 2021	Pre-meeting (Informal)			
	Performance Monitoring report	J Tolley/J Bragg		
Pre-meeting 9.30 am – 10.00 am				
Public Meeting 10.00 am – 12 noon	Public Items:			
Mtg Room 3, HTH	Attendance by Richard Parry, Strategic Director for Adults and	Richard Parry		
	Health on the role of corporate parent			
Deadline for reports: 4.1.2021				
	One Adoption Agency 6 monthly Report (April to Sept)	Suzanne Whiteley (One Adoption)		
	Children's Performance Highlight Report – CIC and Fostering/Children's Homes	J Bragg/J Tolley		
	OFSTED and Improvement Board Update (verbal)	J Bragg		
	Overview of number and age of children in Care	J Bragg		
	Updates from Board Members on interaction with services	Board Members		
	Corporate Parenting Board Agenda Plan 2020/21	J Harris		
23rd February 2021	Pre-meeting (Informal)			
	Performance Monitoring report (Children's Services)	J Bragg/J Tolley		
Pre-meeting 9.30 am – 10.00 am				
Public Meeting 10.00 am – 12 noon	Public Items:			
Mtg Room 3, HTH	Annual report on Review of Foster Carer Handbook	Andy Quinlan		
Deadline for reports	Annual Report on Private Fostering	Andy Quinlan		
12 February 2021				
- / -	Annual report on Youth Offending Team relating to their work			
P	with children in care and comparative data for 2016/17,	Charlotte Jackson/Ian Mottershaw		
Page	2017/18 and 2018/19	,		
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### Agenda Plan 2020/21

# Agenda Plan 2020/21

	Social Worker stability and the reasons for changes and moves	J Bragg		
	Thriving Kirklees (Report and Action Plan)	Stewart Horn		
	Children's Performance Highlight Report CIC and Fostering/Children's Homes	J Tolley/J Bragg		
	OFSTED and Improvement Board Update (verbal)	J Bragg/T Brailsford		
	Overview of number of children in Care (snapshot) including age profile	J Bragg		
	Updates from Board Members on interaction with services	Board Members		
	Corporate Parenting Board Agenda Plan 2020/21	J Harris		
23 <sup>rd</sup> March 2020	Pre-meeting (Informal)			
	Performance Monitoring report (Children's Services)	J Bragg/J Tolley		
Pre-meeting 9.30 am – 10.00 am		j Drugg/j roney		
-	Public Items:			
Public Meeting 10.00 am – 12 noon	Public items:			
Mtg Room 3, HTH				
	Review of Membership and Terms of Reference of the Board	H Kilroy		
Deadline for reports 13 <sup>th</sup> March 2020	(prior to Council AGM)			
	Children's Performance Highlight Report - CIC and	J Tolley/J Bragg		
	Fostering/Children's Homes			
	OFSTED and Improvement Board Update (verbal)	J Bragg/T Brailsford		
Page	Overview of number and age of children in Care	J Bragg		

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Statement of Purpose for Registered Children's Homes (Annual)	L Caunce			
Statement of Purpose for Fostering Service (Annual) Mental Health and Emotional Support to children and young people in care (standard item)	A Quinlan			
Updates from Board Members on interaction with services	Board Members			
Corporate Parenting Board Agenda Plan 2020/21	J Harris			
	Statement of Purpose for Fostering Service (Annual) Mental Health and Emotional Support to children and young people in care (standard item) Updates from Board Members on interaction with services			

Standard reports (as on Agenda Plan)

### Future reports (dates yet to be agreed):

Staying Put Fostering for Children in Care Supported Lodgings Scheme

### Annual reports:-

- 6 monthly report on Children's Rights (Oct to March) (M Tiernan/A Gledhill) June 2020 (same month every year)
- 6 monthly report on Independent Visitors Scheme (Oct to March) (M Tiernan/A Gledhill) June 2020 (same month every year)
- Annual Report on Children's Rights and Independent Visitors Scheme (April 19 to March 20) (M Tiernan/A Gledhill) June 2020 (same month every year)
- Annual report on Complaints and Compliments for Children in Care (Y Mughal) October 2019 (same month every year)
- Annual report on children who go missing from care (Lead Officer tbc) date tbc
- Annual report on the work of the leaving care service (J Bragg) date tbc
- Annual report on children and young people placed outside the Kirklees boundary (S Comb) date tbc
- Corporate Parenting Board Annual Report (S Comb) date tbc
- Annual Health Report (G Addy) September 2019 (same month every year)
- Annual Report on Private Fostering (A Quinlan) September 2020 (same month every year)
- Annual review of the Foster Caring Handbook (A Quinlan) July 2020
- \_Annual Report on Kirklees Fostering Service (A Quinlan) June 2020 (same month every year)

# Agenda Plan 2020/21

### **Quarterly reports:**

- Fostering Agency Report (April to June) (A Quinlan) date to be confirmed
- Fostering Agency Report (July to Sept) (A Quinlan) date to be confirmed
- Fostering Agency Report (Oct to Dec) (A Quinlan) date to be confirmed
- Fostering Agency Report (Jan to March) (A Quinlan) date to be confirmed

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